
REPORT TO THE CONSULTATIVE COMMITTEE OF THE ITC TRUST FUND

(1 JANUARY – 30 JUNE 2024)

ITC mission:

ITC supports sustainable and inclusive livelihoods by boosting the competitiveness of MSMEs, placing trade-led growth at the centre of public policy and building supportive business ecosystems in developing countries.

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CONSULTATIVE COMMITTEE
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Introduction

ITC is pleased to submit the 2024 mid-year report to the Consultative Committee of the ITC Trust Fund (CCITF). The report contains information on ITC's budgets, delivery and performance, covering the period of 1 January to 30 June 2024. The report focuses on ITC's extrabudgetary resources, providing a detailed description of the source of funds, their status and use. It also presents an update on regular budget and programme support resources, while giving an account of ITC's performance against the targets set in the [Operational Plan 2024](#) that link to [ITC's Strategic Plan 2022-25](#), along with supplementary information on risks and partnerships.

ITC received an "unqualified audit opinion" on the [financial statements for 2023](#), confirming that ITC fully complies with IPSAS accounting and reporting requirements.¹

All financial amounts in this report are presented are in US dollars (\$), unless specified otherwise.

1. Voluntary contributions to the ITC Trust Fund

ITC's work is funded by two sources: the regular budget (RB) and extrabudgetary funding (XB), which includes programme support costs (PSC).

Extrabudgetary funds are voluntary contributions to the ITC Trust Fund (ITF). This includes two categories of funds known as windows. Window I (W1) consist of unearmarked and soft-earmarked contributions from funders, while Window II (W2) is composed of contributions that are earmarked for specific purposes. PSC is earned via a fixed percentage charge on all extrabudgetary expenditures.

Table 1 below reflects the source and number of voluntary contributions to the ITC trust fund in Jan-Jun 2024, in comparison with funding received in Jan-Dec 2023. The amounts shown include funding designated for years beyond 2024, as per individual grant agreement.

Table 1: XB funding received in 2023 and from 1 Jan to 30 Jun 2024, in \$ thousands

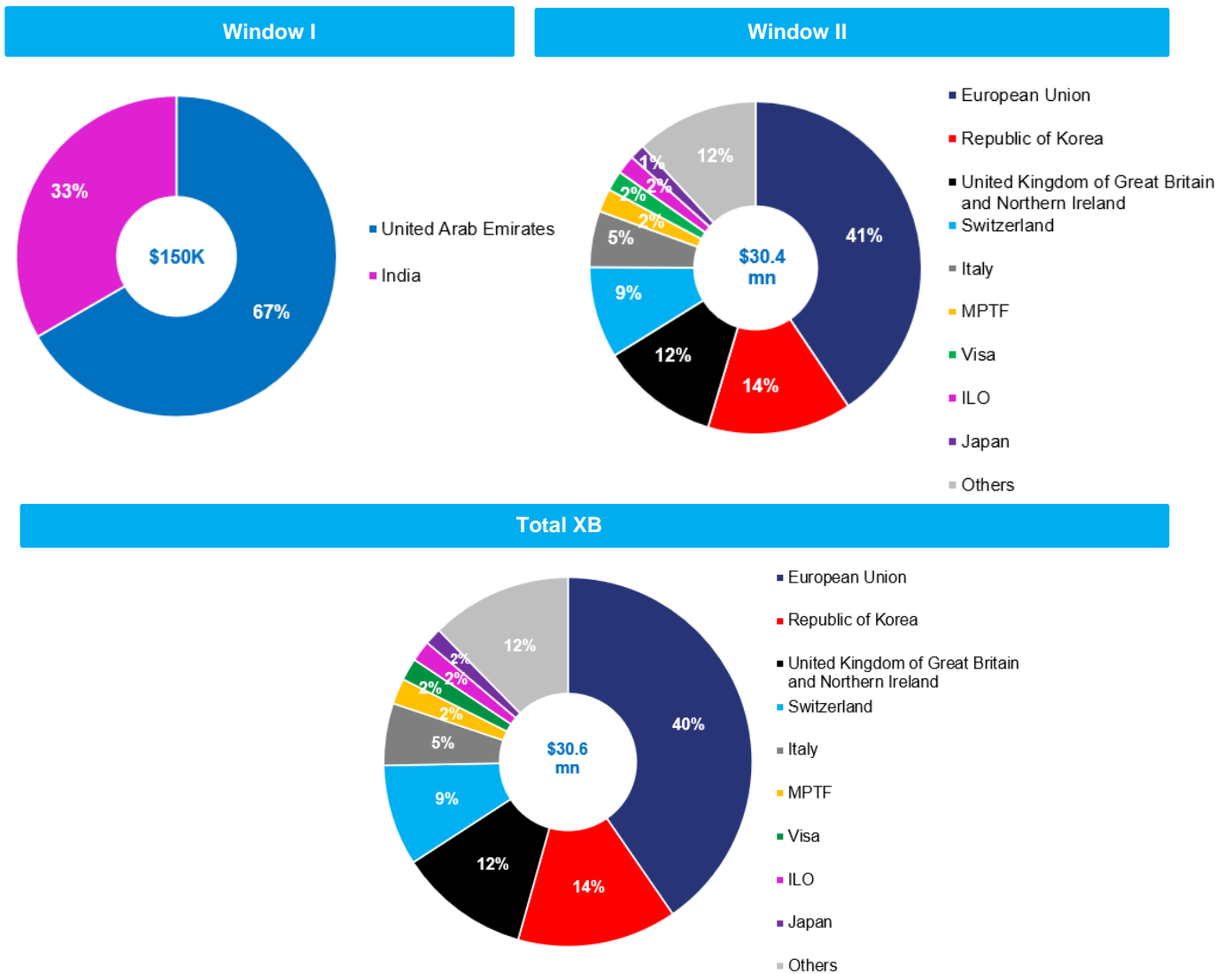
Fundors	Jan - Dec 2023 (\$ '000)			Jan - Jun 2024 (\$ '000)		
	Window I	Window II	Total	Window I	Window II	Total
Governments and national development agencies	10,584	29,616	40,200	150	13,867	14,017
Australia	-	25	25	-	-	-
Benin	-	-	-	-	314	314
Canada	1,437	24	1,461	-	-	-
Chile	-	45	45	-	-	-
China	-	580	580	-	100	100
Comoros	-	75	75	-	-	-
Germany	1,079	4,612	5,690	-	392	392
Iceland	100	-	100	-	-	-
India	50	-	50	50	-	50
Ireland	1,109	-	1,109	-	-	-
Italy	-	-	-	-	1,662	1,662
Japan	-	1,547	1,547	-	449	449
Mongolia	-	546	546	-	-	-
Netherlands (the)	-	4,924	4,924	-	-	-
Republic of Korea	-	3,284	3,284	-	4,272	4,272

¹ The ITC 'Financial report and audited financial statements for the year ended 31 Dec 2023' and 'Report of the Board of Auditors' is available online: <https://www.intracen.org/about-us/governance/corporate-documents/financial-report-and-audited-financial-statements>

Funders	Jan - Dec 2023 (\$ '000)			Jan - Jun 2024 (\$ '000)		
	Window I	Window II	Total	Window I	Window II	Total
Sweden	4,597	3,278	7,875	-	-	-
Switzerland	2,212	1,856	4,069	-	2,704	2,704
Trinidad & Tobago	-	-	-	-	180	180
United Arab Emirates	-	-	-	100	-	100
United Kingdom of Great Britain and Northern Ireland	-	7,610	7,610	-	3,509	3,509
United States of America	-	1,209	1,209	-	286	286
International organizations including financial institutions, partnerships and funds, regional organisations, UN system and related	-	74,050	74,050	-	14,980	14,980
African Export Import Bank	-	412	412	-	51	51
Asian Development Bank	-	-	-	-	68	68
Caribbean Development Bank	-	83	83	-	27	27
Enhanced Integrated Framework	-	194	194	-	-	-
European Free Trade Association	-	20	20	-	-	-
European Union	-	70,895	70,895	-	12,337	12,337
FAO	-	481	481	-	65	65
ILO	-	-	-	-	560	560
International Islamic Trade Finance Corporation	-	315	315	-	99	99
Islamic Centre for Development of Trade	-	350	350	-	50	50
MPTF	-	100	100	-	686	686
Standards and Trade Development Facility	-	-	-	-	299	299
UNCCD	-	-	-	-	300	300
UNCDF	-	321	321	-	-	-
UNDESA	-	-	-	-	437	437
UNDP	-	213	213	-	-	-
UNFPA	-	117	117	-	-	-
UNIDO	-	468	468	-	-	-
World Bank	-	81	81	-	-	-
Academia, training and research institutions, nonprofit organizations and businesses	-	2,969	2,969	-	1,397	1,397
Alibaba Group	-	-	-	-	100	100
Eni	-	391	391	-	-	-
Finance in Motion	-	23	23	-	23	23
HALBA	-	-	-	-	56	56
Mo Ibrahim Foundation	-	114	114	-	114	114
National Graduate Institute for Policy Studies (GRIPS)	-	77	77	-	16	16
Shenzhen Technology University	-	-	-	-	100	100
Stichting IDH Sustainable Trade Initiative	-	-	-	-	27	27
Swisscontact	-	89	89	-	30	30
Syngenta Crop Protection	-	8	8	-	333	333
TradeMark Africa	-	947	947	-	-	-
UPS foundation	-	320	320	-	-	-
Visa	-	999	999	-	596	596
Business support organizations	-	243	243	-	93	93
Austrian Federal Economic Chamber	-	-	-	-	5	5
Enterprise Greece	-	21	21	-	11	11

Fundere	Jan - Dec 2023 (\$ '000)			Jan - Jun 2024 (\$ '000)		
	Window I	Window II	Total	Window I	Window II	Total
European Brands Association	-	4	4	-	-	-
Federation of U.A.E Chambers of Commerce and Industry	-	32	32	-	-	-
FEFAC	-	27	27	-	-	-
Global Coffee Platform	-	42	42	-	31	31
Initiative for compliance and Sustainability	-	17	17	-	-	-
International Apparel Federation	-	8	8	-	-	-
New Zealand Trade and Enterprise	-	12	12	-	-	-
Sustainable Agriculture Initiative (SAI Platform)	-	38	38	-	41	41
Switzerland Global Enterprise	-	33	33	-	6	6
Uludag Exporters Association	-	10	10	-	-	-
Revolving funds	-	208	208	-	64	64
Total XB funding received	10,584	107,085	117,669	150	30,400	30,550

Figure 1: Funder contributions to W1 and W2 of the ITC Trust Fund as of 30 Jun 2024



2. Delivery of technical assistance in Jan-Jun 2024

2.1. Budget overview

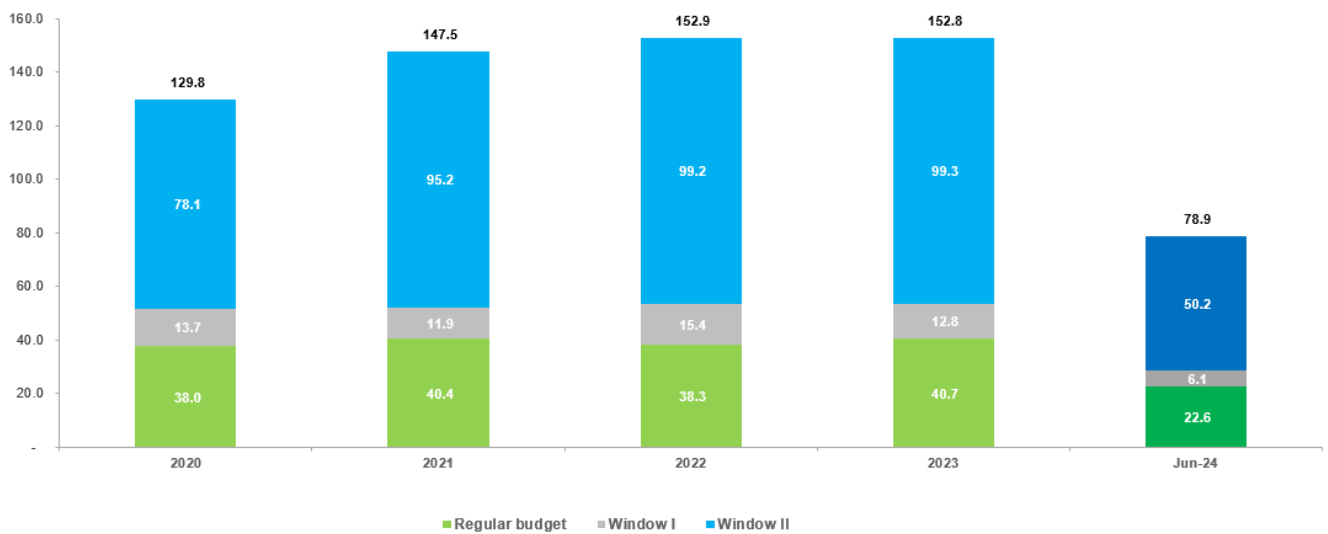
ITC's overall planned budget for 2024, as per ITC's Operational Plan 2024 (OP budget), amounts to \$148 million, with an RB of \$43 million. The planned 2024 gross XB budget, which includes PSC charges, is \$105 million.

At the end of June 2024, actual delivery of XB stood at 54% and RB delivery stood at 52% of the planned 2024 OP budget.

Table 2: ITC OP budget, RB and XB delivery for the period Jan – Jun 2024, \$ mln

Budget	OP Budget	Delivery	% Spent
Extrabudgetary funds	105.0	56.3	54%
Regular Budget	43.0	22.6	52%
Total	148.0	78.9	53%

Figure 2: ITC delivery pattern from 2020 to Jun 2024, by source of funds, \$ mln



2.1.1. Regular budget

As a joint organization of the WTO and the UN, ITC has a unique budget and administrative structure endorsed by the United Nations General Assembly in resolution 59/276. Its regular budget (RB), funded in equal parts by the WTO and the UN, is the foundation for ITC's operational activities for development. RB supports ITC's work in its four core service areas and five impact areas of the Strategic Plan 2022-25 and ensures alignment with country needs. ITC uses the RB contribution to fund: 1) core expertise; 2) development, maintenance and expansion of ITC's intangible assets and global offerings (core components of ITC's Global Public Goods offering, databases, tools, publications); 3) programme development, monitoring, learning, reporting and evaluation; and 4) ITC's core management, country coordination and core corporate communications. The RB funding is used to cover salaries and common staff expenditures for 160 posts, as well as non-post expenditure such as general operating expenses, contractual services, furniture and equipment, etc. The 'Alignment with country needs' area consists of RB spent on staff working in the Regional Offices of the Division of Country Programmes and a proportionate part of the management and support cost.

As of 2020, the General Assembly approved, on a three-year trial basis, a change from a biennial to an annual budget for the United Nations. The trial period ended up with the passing of the resolution 77/267 of 30 December 2022 when the General Assembly decided to continue with the annual programme budget for the United Nations. The WTO maintains its biennial budget cycle.

Many other practical applications of the administrative arrangements have changed over the years. The secretariats of the United Nations and the WTO have conducted a joint review of the administrative arrangements and proposed an update to the General Assembly and the WTO General Council for consideration in 2024.

Table 3: Biennial / annual RB appropriation and delivery 2018-2024, \$ mln

Item	2018-2019	2020**	2021	2022	2023	2024 H1
Appropriations for a biennium/ year*	75.1	38.0**	40.4	38.3	40.7	43.7
Delivery	73.8	38.0	40.4	38.3	40.7	22.6
% spent	98%	100%	100%	100%	100%	52%

*The appropriation, that is the amount transferred from the parent organizations to ITC, is influenced by three parameters: re-costing, reductions imposed by the UN or WTO budget review bodies and the exchange rate used to convert the CHF figure to USD.

** Starting in 2020, the budget period on the UN side has been annual.

Table 4: RB delivery by cost category for the period Jan – Jun 2024, \$ mln

Categories	Delivery	%
Staff and Other Personnel Costs	17.7	78%
Operating and Other Direct Costs	3.3	15%
Contractual Services	0.7	3%
Equipment Vehicles and Furniture	0.5	2%
Grants Out	0.2	1%
Travel	0.2	1%
Supplies, Commodities and Materials	0.1	0%
Total	22.6	100%

2.1.2. Programme support costs

The charge collected on trust funds or extrabudgetary expenditures is called Programme Support Cost (PSC) and is expressed as a percentage of direct costs (expenditure). PSC are charged to recover incremental indirect costs. These incremental costs are incurred when supporting activities financed from extrabudgetary contributions, e.g., costs for the central administration of human, financial, physical and ICT resources, for facilities, equipment, and for the implementation of UN wide/corporate initiatives such as Umoja, IPSAS, and the Global Service Delivery Model (GSDM). The recovery and use of PSC resources are of central importance to the financing and organization of efficient and effective XB project support services.

Table 5: PSC delivery by cost category, for the period Jan - Jun 2024, \$ mln

Categories	Spent	%
Staff Personnel	4.3	85%
Operating and Other Direct Costs	0.7	14%
Grants Out	0.1	1%
Total	5.0	100%

2.1.3. Extrabudgetary funds

Extrabudgetary funds (XB) are mobilized through the ITC Trust Fund (ITF). ITC works with XB in accordance with United Nations regulations and rules, and internal procedures. The volume of XB funds depends on agreements reached with funders on an ongoing basis, often for multiple years. The ITF consists of two categories of funds: Window I (W1), which comprises un-earmarked and soft-earmarked contributions, and Window II (W2) which consists of earmarked contributions.

Window I: during the annual planning process for ITC's Operational Plan, ITC's Senior Management Committee (SMC) takes decisions on the allocation of Window 1 funds in alignment with ITC's Strategic plan. Additional W1 funds are allocated throughout the year, as per funding availability. Window I is used mainly for initiatives that aim to foster innovation for scale, public goods, seed funding for project design, and corporate improvements and partnership development. SMC also considers W1 funder and client needs/priorities, synergies with Window II components of work, performance in execution of the work programme, funder preferences and actual and expected funder contributions.

Window II: allocations are earmarked as specified in the grant agreements signed with funders. The projects must fall within the scope of ITC's Strategic Plan. Typically, Window II funds are received for specific trade related technical assistance projects, mostly funded by ODA funders and government partners; the Enhanced Integrated Framework (EIF) for least developed countries; other UN agencies, and foundations. Window II also covers contributions for Junior Professional Officers (JPOs) and secondees, as well as a small amount of funds channeled through revolving funds. Governed by specific terms of reference, revolving funds enable the delivery of activities which are of a recurring nature and generate financial income on a cost-recovery basis, e.g., for specific services (trainings, licenses, webinars).

The analyses presented in the following sections compare W1, W2 and total Jan-Jun 2024 delivery with the budget allocations reflected in the ITC Operational Plan 2024. The planned OP 2024 XB budget was set at \$105 million. As of June 2024, total XB delivery stood at \$ 56.3 million (54% of the plan). W1 delivery was \$6.1 million (52% of the plan) and W2 delivery was \$50.2 million (54% of the plan).

Table 6: XB budget and delivery, for the period Jan – Jun 2024, \$ mln

Window	OP budget	Delivery	% spent
Window I	11.9	6.1	52%
Window II	93.1	50.2	54%
Total XB	105.0	56.3	54%

Table 7: XB delivery by cost category for the period Jan – Jun 2024, \$ mln

Categories	XB	%
Technical experts and other personnel	31.3	56%
Operating and Other Direct Costs	7.9	14%
Travel	7.3	13%
Transfers and Grants issued to Implementing Partners	6.3	11%
Contractual Services	3.1	5%
Equipment, Vehicles and Furniture	0.3	1%
Supplies, Commodities and Materials	0.1	0%
Total	56.3	100%

2.1.4. ITC cash position

Table 8 shows the ITC's cash position at the end of June 2024. The balance and contributions received include multi-year contributions.

Table 8: ITC cash position for the period Jan – Jun 2024, in \$ thousand

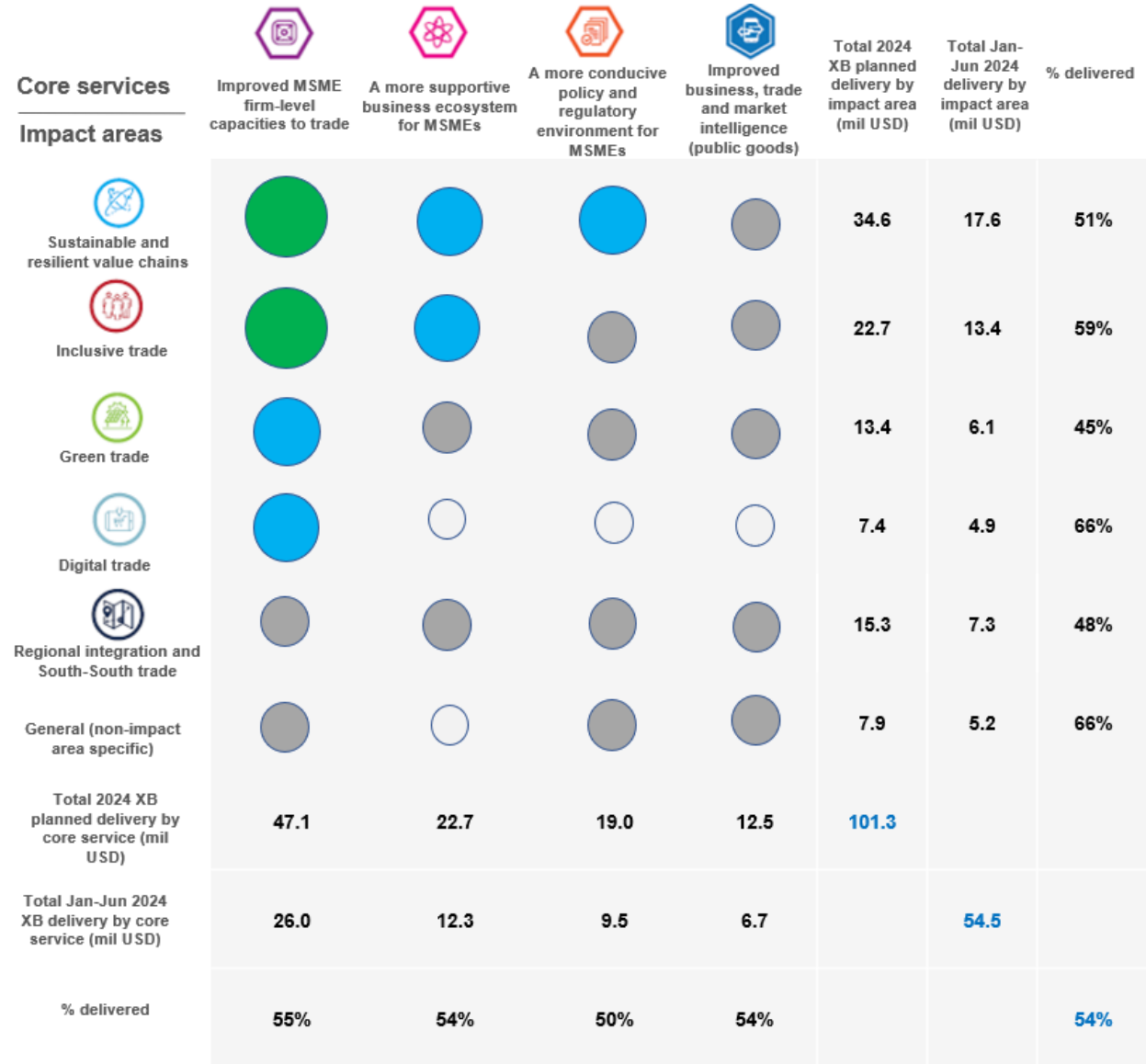
	W1	W2	Total XB
Balance as of 1 January 2024	8,884	78,056	86,940
Add: Contributions received	150	27,961	28,111
Funds from international organizations ⁽¹⁾	-	1,978	1,978
Contributions from services rendered ⁽²⁾	-	461	461
Sub-total Contributions ⁽³⁾	150	30,400	30,550
Less: Expenditures	5,435	46,062	51,498
Programme Support Costs	707	4,101	4,807
Sub-total Expenditure	6,142	50,163	56,305
Refund to donors	-	-	-
Balance available	2,892	58,293	61,185
Add: Operating reserves			18,480
Total available balance as of 30 Jun 2024			79,665

1) EIF, One UN and other international organizations; 2) Contributions from sales of publications and statistical tools and licenses; 3) Excludes interest and transfers to operating reserves.

2.2. Extrabudgetary delivery by impact areas and core services

XB delivery of core services ranged from 50%-55% compared to the annual targets, while at the level of impact areas it ranged from 45%-66% against the 2024 Operational Plan budget.

Figure 3: XB planned budget and delivery by impact areas and core services, Jan – Jun 2024, \$ mln, incl. PSC



Legend for Delivery June 2024 split across Impact areas/ Core services :



Note: the figure above does not include the 'Corporate' projects that account for approximately 3% of the total XB delivery. These include efficiency and effectiveness initiatives, results-based management, visibility and partnerships, and some JPOs or fellowships. At the start of the year, they also include the allocation for the Business development funds (BDF). During the year, BDFs are then assigned to specific projects and their delivery is reported under the respective project core service/impact area. The individual projects funded by the BDF are listed in Annex I.

Figures 4 and 5 below show the Jan-Jun 2024 delivery by XB funding type, by core services area and by impact area.

Figure 4: Distribution of ITC's Jan-Jun 2024 XB delivery by core services, in \$ million, including PSC

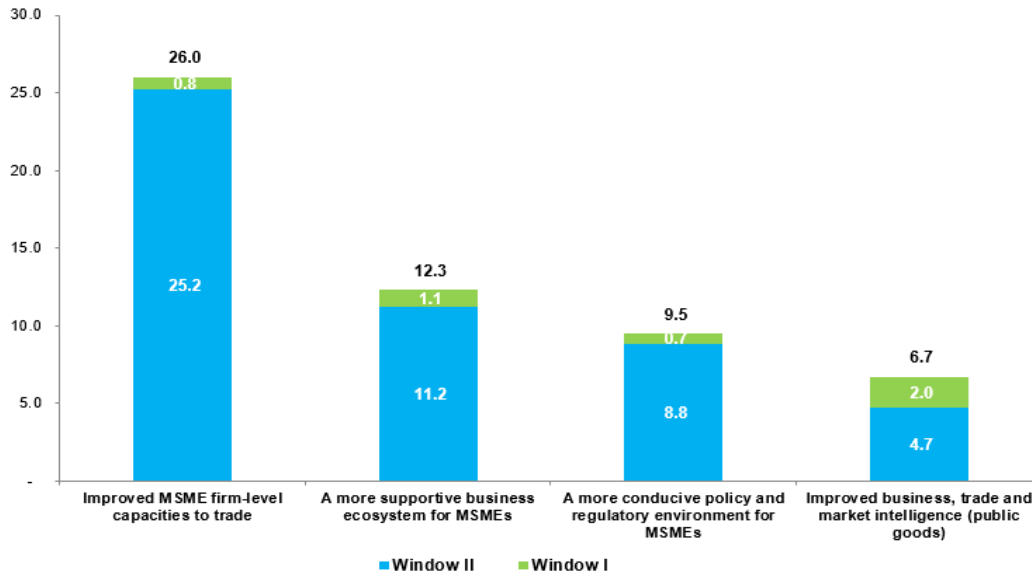
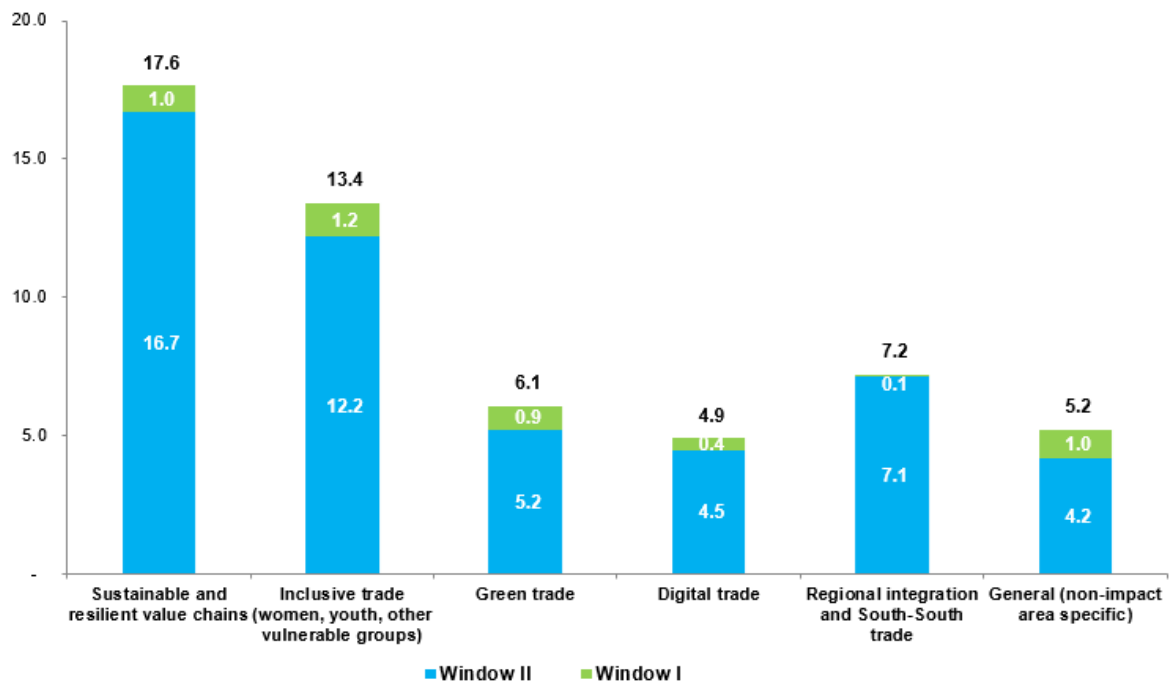


Figure 5: Distribution of ITC's Jan-Jun 2024 XB delivery by impact areas, in \$ million, including PSC



2.3. Extrabudgetary delivery by geography

ITC implements projects in five geographic regions, as well as “Global projects”, which deliver public goods and corporate projects that boost innovation, efficiency, and effectiveness across ITC’s portfolio. The following table shows the delivery status against the planned 2024 budget, by region.

Table 9: Plan and delivery by XB funding source and region, Jan - Jun 2024, \$ mln

Region	OP W1	Delivery W1	% W1*	OP W2	Delivery W2	% W2*	Total OP budget	Total Delivery	% Total*
Sub-Saharan Africa	0.2	0.8	331%	44.7	23.0	51%	45.0	23.8	53%
Asia-Pacific	0.0	0.4	1107%	22.0	11.6	53%	22.1	12.0	54%
Middle East and North Africa**	-	0.0		13.6	6.6	48%	13.6	6.6	49%
Eastern Europe Central Asia	-	0.1		5.1	3.8	75%	5.1	3.9	77%
Latin America and the Caribbean	0.1	0.6	917%	5.0	2.9	58%	5.1	3.5	69%
Global	11.5	4.2	36%	2.7	2.2	83%	14.2	6.4	45%
Total	11.9	6.1	51%	93.1	50.2	54%	105.0	56.3	54%

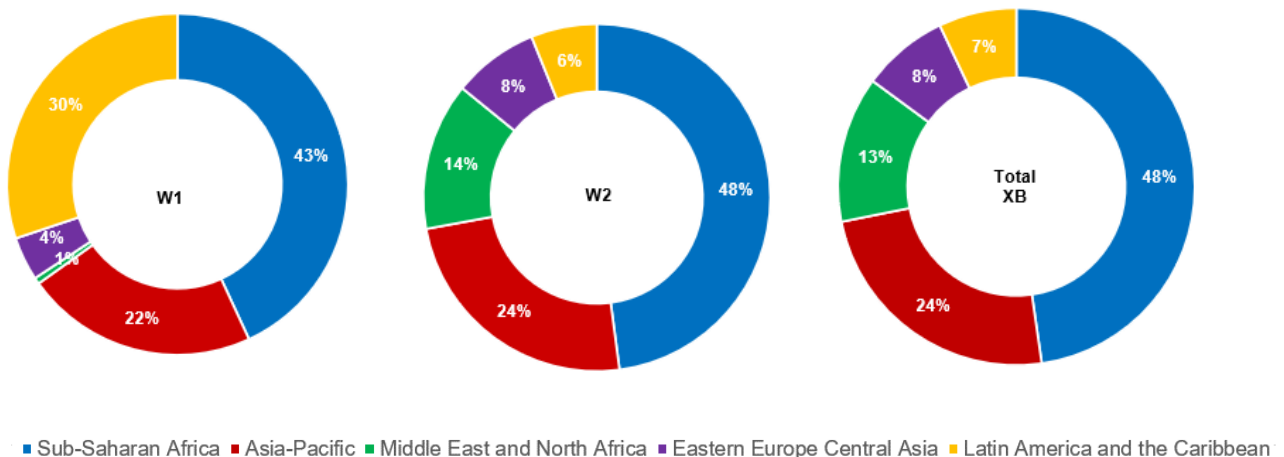
* For W1 very high delivery percentages are mainly due to innovation and advocacy activities linked to thematic areas (and initially categorized as ‘global’, being applied in specific countries/regions, and to business development funds, also initially under ‘global’, being applied to particular regions/countries. While the amounts are not large, due to the initial low budgets, minor changes look big in percentage terms. For W2, large % changes are mainly due to new projects starting during the year or ongoing projects ending during the year.

** In Middle East and North Africa, the W1 OP budget was zero, and the delivery was \$11,000.

The ratio of global versus regional and country-specific XB Jan-Jun 2024 delivery was 11% to 89 %. Sub-Saharan Africa accounted for 48% of region-specific delivery. In Africa, the countries with the largest share of project delivery are Uganda, Senegal, Kenya, Rwanda, Ghana, the United Republic of Tanzania and Central African Republic. In Asia-Pacific, with a delivery share of 24%, large initiatives have been implemented in Pakistan, the Philippines, Myanmar and Nepal.

Figure 6 provides an overview of the region-specific XB delivery in Jan-Jun 2024 by funding source and for the total XB delivery.

Figure 6: XB, W1 and W2 region-specific delivery (excluding global projects), for Jan-Jun 2024



Delivery in ITC's priority countries

ITC's priority countries are least developed countries (LDCs), landlocked developing countries (LLDCs), small island developing States (SIDS), sub-Saharan African countries (SSA), small, vulnerable economies (SVEs) and countries in armed conflict or at risk of lapsing into conflict ².

In Jan-Jun 2024, ITC delivered more than 80% of its technical assistance to the priority countries, as planned. Delivery in SIDS, conflict-affected countries and in sub-Saharan Africa was above targets. The actuals for LDCs and LLDCs were almost at target. With several new projects for Africa expected to be signed, there will be additional activity in LDCs, LLDCs, and sub-Saharan Africa.

Table 10: Planned vs. actual delivery % by priority country group for Jan-Jun 2024

Priority country group	Target	Actuals Jan-Jun
LDCs	≥40%	39%
LLDCs	≥30%	29%
SIDS	≥5%	8%
Countries in armed conflict or at risk of lapsing or relapsing into conflict	≥50%	56%
Sub Saharan Africa	≥40%	49%
Priority countries	≥80%	81%

3. ITC's Corporate Scorecard performance

ITC's mission is to support sustainable and inclusive livelihoods by boosting the competitiveness of MSMEs, placing trade-led growth at the centre of public policy and building supportive business ecosystems in developing countries.

In its [Strategic Plan 2022-2025](#), ITC has set targets in the form of 'key commitments', reflecting how the organization intends to meet its goals. In each associated annual [Operational Plan](#), these commitments are broken down into annual quantitative targets and into qualitative milestones.

The Corporate Scorecard translates ITC's strategic objectives into a coherent set of performance measures, with Tier 1 representing the SDG perspective, Tier 2 tracking ITC's development results through quantitative corporate outcome and output indicators, and Tier 3 monitoring key performance indicators to track corporate efficiency and effectiveness. For Tier 2, in the mid-year report, only the status of the output indicators will be presented. The development outcomes will be reported in the Jan-Dec 2024 CCITF report, as many projects conduct outcome surveys on an annual basis and the results are reported only at year-end.

The following sections present the results achieved in Jan-Jun 2024 and provide a snapshot on delivery.

3.1. Corporate scorecard Tier 1: ITC's XB delivery distribution by SDGs

In Tier 1 of the results framework, ITC aims to track its contribution to the 2030 Agenda for Sustainable Development through projects' contributions – results and deliverables - towards specific Sustainable Development Goals (SDGs).

² ITC's programme country list is fully aligned with the new harmonized UNSDG programme country list and UN Data Cube. The lists of priority country groups are defined as per UN Statistics Division for SSA; UN OHRLLS for LDCs, LLDCs, SIDS. For SVEs and conflict-affected countries there is no definite list. ITC defines 33 countries as SVEs, as per the [WTO 'negotiating group'](#). Countries in armed conflict or at risk of lapsing or relapsing into conflict are defined as per locations for UN Peacekeeping operations (excl. Egypt, India, Pakistan, Morocco); UN Political Missions (excl. Georgia) and countries eligible for the UN Peacebuilding Fund (excl. the Philippines). The exclusions are based on the rationale that in those mentioned countries, the conflicts are very localized and ITC does not work in those affected locations. The list of conflict-affected countries is subject to changes.

Agenda 2030 recognizes that international trade and investment are a means of achieving the Sustainable Development Goals, stating that “international trade is an engine for inclusive economic growth and poverty reduction, and contributes to the promotion of sustainable development” and that “private business activity, investment and innovation are major drivers of productivity, inclusive economic growth and job creation.” ITC contributes to the SDGs by working with governments, business support organizations, enterprises and other partners to build the international competitiveness of MSMEs.

In line with [Strategic Plan 2022-2025](#), ITC monitors its contributions to all 17 goals and related targets. As Agenda 2030 notes, “[the] 17 Sustainable Development Goals with 169 associated targets [...] are integrated and indivisible.”

Each ITC project identifies its linkages to specific SDG targets at the project impact level in the project logical frameworks.

In the two figures that follow, ITC reports on its quantitative linkages from projects to SDG goals and targets and the corresponding distribution of its financial delivery towards SDG goals as of June 2024.

ITC also contributes to the global monitoring of progress on the SDGs. Together with WTO and UNCTAD, ITC is the custodian agency for the indicators 10.a.1, 17.10.1, 17.11.1 and 17.12.1³.

Figure 7: Frequency of ITC project linkages to SDG goals and targets in Jan – Jun 2024



Among the goals to which ITC contributes directly, Goal 10 (Reduce inequality within and among countries) has a special status and is therefore not included in the figure above and not reflected in the XB financial delivery by SDG. ITC is the custodian agency for target 10.a “Implement the principle of special and differential treatment for developing countries, in particular least developed countries, in accordance with World Trade Organization agreements”. Additionally, due to the interconnectedness of the SDGs, ITC contributions to Goals 1,4 and 5, inevitably contribute to the Goal 10 (10.1 “By 2030, progressively achieve and sustain income growth of the bottom 40 per cent of the population at a rate higher than the national average” and 10.2 “By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status”).

³ See [Annex II](#) for details on ITC’s direct contribution to SDG monitoring.

The following SDG targets are most frequently linked to ITC projects' objectives in ITC's project portfolio in mid-2024:

8.2	Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high value-added and labor-intensive sectors.
17.11	Significantly increase the exports of developing countries, in particular with a view to doubling the least developed countries' share of global exports by 2020.
8.5	By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value.
5.5	Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public life.
4.4	By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship.

Figure 8: ITC financial delivery distribution by SDG for Jan – Jun 2024, in percentages

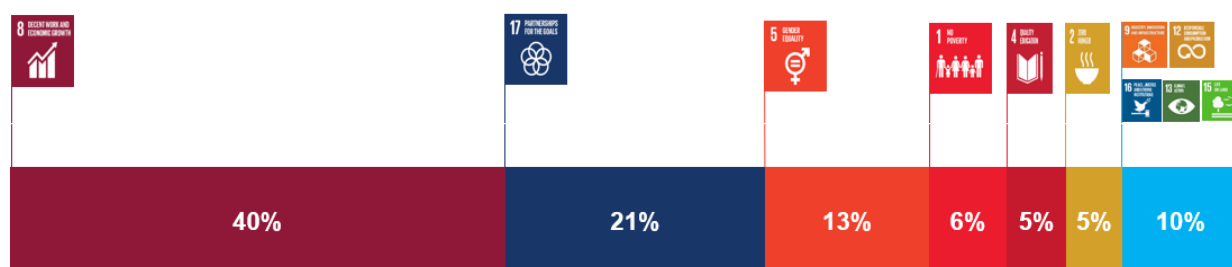


Figure 8 shows that over 74% of ITC's financial delivery contributed to goals 8,17 and 5. Goals 1, 4 and 2 accumulated to 16 %. The remaining 10% is primarily distributed amongst goals 9, 12, 13, 15 and 16. These results correspond with ITC's focus on building the competitiveness of MSMEs, with a strong focus on improving employment and income opportunities especially for women, small-holder farmers, and groups at the bottom of the pyramid through the development and growth of inclusive and sustainable value chains. The remaining 10% is primarily distributed amongst goals 9, 12, 13, 15 and 16.

3.2. Corporate scorecard Tier 2 - Outputs

ITC's output categories and indicators follow the standardized UN quantified and non-quantified output categories.

An overview of the quantified 2024 output categories, targets and results is provided in Table 11 below, followed by the non-quantified deliverables.

Table 11: Corporate output indicators and progress for the period Jan – Jun 2024

<i>Category and subcategory</i>	<i>2024 planned</i>	<i>2024 Jan-Jun actuals</i>	<i>%</i>
A. Facilitation of the intergovernmental process and expert bodies			
Parliamentary documentation (number of documents)	4	2	50%
1. Reports to the Joint Advisory Group on the International Trade Centre and the Consultative Committee of the ITC trust fund	3	1	33%
2. Annual report on the activities of ITC to the Joint Advisory Group on the International Trade Centre and the Consultative Committee of the ITC trust fund	1	1	100%
Substantive services for meetings (number of three-hour meetings)	8	6	75%
Meetings of:			
3. The Joint Advisory Group on the International Trade Centre and formal meetings of the Consultative Committee of the ITC trust fund	4	3	75%
4. The Advisory Committee on Administrative and Budgetary Questions	1	1	100%
5. The Fifth Committee	1	-	0%
6. The Committee for Programme and Coordination	1	1	100%
7. The WTO Committee on Budget, Finance and Administration	1	1	100%
B. Generation and transfer of knowledge			
Field and technical cooperation projects (number of projects)	140	150	107%
8. On trade-related technical assistance	140	150	107%
Seminars, workshops and training events (number of days)	5,000	2,333	47%
9. Training events on trade intelligence, policy and strategy	1,200	574	48%
10. Training events on business support institutions and ecosystems	800	528	66%
11. Training events on value chains and sustainability	3,000	1,231	41%
Technical materials (number of materials)	30	16	53%
12. <i>SME Competitiveness Outlook</i> flagship report	1	-	0%
13. Books on trade-related subjects	4	3	75%
14. Papers on trade-related subjects, such as inclusive and sustainable trade, trade and market intelligence, competitiveness of micro-, small and medium-sized enterprises and competitiveness of women-owned micro-, small and medium-sized enterprises	25	13	52%

C. Substantive deliverables

Consultation, advice and advocacy: advice to policymakers, trade support institutions and enterprises to address the international competitiveness challenges for micro-, small and medium-sized enterprises in developing countries and countries with economies in transition, to facilitate public-private dialogue on improvements to the business environment and to ensure that trade supports inclusive and sustainable development; advisory services to disadvantaged groups among micro-, small and medium-sized enterprises, such as women and youth-owned enterprises, on improving their productive capacity and market access; advisory and advocacy services for policymakers and business support institutions on how to consider the needs of micro-, small and medium-sized enterprises and disadvantaged groups in their service offer; and advocacy that allows for the systematic inclusion of such enterprises and disadvantaged groups in policy and strategy processes.

Databases and substantive digital materials: databases and other online tools to make global trade more transparent and facilitate market access and business and policy decisions. Databases cover trade flows, tariffs and

non-tariff measures, export potential, procurement opportunities, rules of origin, private standards and knowledge on sustainable trade and youth and women entrepreneurship. They include the SheTrades database for over 52,000 active women entrepreneurs, “SheTrades Outlook”, the ITC “SME trade academy”, the Ye! community and platform for over 40,000 young entrepreneurs, the Benchmarking platform, African Trade Observatory, Quality for Trade platform, eComConnect, and the suite of trade intelligence tools (Market Access Map, Trade Map, Standards Map, Investment Map, Global Trade Helpdesk, Export Potential Map, Procurement Map, Trade Strategy Map, Sustainability Map and ePing).

D. Communication deliverables

Outreach programmes, special events and information materials: special events, including the World Export Development Forum, the Trade for Sustainable Development Forum, the World Trade Promotion Organizations network conference and awards; the *International Trade Forum* magazine; Micro-, Small and Medium-sized Enterprises Day; newsletters on trade-related subjects for approximately 20,000 recipients; and information materials and outreach, including on export strategy, trade support networks and capacities, entrepreneurship, skills and export development opportunities, world trade trends, the multilateral trading system, regional integration, technical regulations and standards for export, and trade and the Sustainable Development Goals.

Digital platforms and multimedia content: ITC website and social media accounts, engaging sustainable micro-, small and medium-sized enterprises, women entrepreneurs and youth.

Library services: on-demand services for ITC clients related to trade information.

Note: The table format is aligned with the UN [2024 Proposed Programme Budget](#) document A/78/6 (Sect. 13)

3.3. Highlights on Window I contribution to corporate results

Window I funding is considered 'core' funding. ITC's mandate and strategic plan guide the use of this type of funding. Window I funds enable ITC to maintain, develop and replicate solutions for common obstacles to international trade, across its core services and impact areas, and enable ITC to respond in the most flexible manner to client needs. Funders provide 'unearmarked' or soft earmarked contributions.

The examples that follow give a sense of key interventions and results that were supported by W1 funding. They are listed by ITC's Impact Areas, as outlined in ITC's Strategic plan 2022-25.

ITC continues to be grateful for unearmarked and soft-earmarked Window I contributions.

Window I remains an essential ingredient for ITC to achieve its mission. It allows us to go an extra mile to "build forward better".

We are committed to providing visibility and recognition for Window I funders. For 2024, they have included: **Canada, Germany, Iceland, India, Ireland, Sweden, Switzerland and the United Arab Emirates.**



Sustainable and resilient value chains

With Window I donor support, ITC's initiatives in the first half of 2024 have empowered MSMEs, including cooperatives, smallholder farmers and producers, across Africa, Asia, Latin America and the Caribbean in driving sustainable development and expanding economic opportunities across key sectors. The focus is on enhanced productivity, job creation, meeting market requirements and ensuring long-term sustainability.

ITC's [baseline assessment of the cotton-to-clothing value chain in the C4 countries](#) (Benin, Burkina Faso, Mali, Chad, and Côte d'Ivoire) identified the potential to locally process 25% of the region's cotton production, equating to approximately 250,000 tons. This could create up to 500,000 jobs, with significant opportunities for women and youth. The assessment identified specific actions needed to unlock value addition, including investments in machinery, infrastructure, and capacity building.

Partnerships were an integral part of this initiative. In collaboration with UNIDO, ITC's cotton-to-clothing value chain assessment set the stage for long-term investment and was supported by key stakeholders such as WTO, Africa Export-Import Bank, Africa Finance Corporation, and the Islamic Corporation for the Development of the Private Sector. These organizations [signed a joint declaration](#) to promote cotton value addition and industrialization, which was presented along with the findings and recommendations to donors during [World Cotton Day](#) on 7 October 2024 in Benin.

Through the **Alliances for Action (A4A) Coffee Network**, more than **350 coffee farmers in Brazil** improved productivity and adopted sustainable farming practices, enhancing their resilience and profitability. The [4th edition of ITC's Coffee Guide](#), which was downloaded over 1,400 times, served as a key resource for these farmers and cooperatives to adopt best practices.

The A4A Coffee Network also thrived through partnerships with **over 150 collaborators** working on sustainability initiatives. Partnerships such as the [Coffee Sustainability Initiatives Map](#) and [promoting circular economy](#) practices in the [coffee sector](#) have helped to advance co-investment in the coffee sector, fostered the adoption of circular economy practices, and strengthened the global coffee value chain. The sustainability map, which leverages funds from the International Coffee Organization (ICO) for hosting and maintaining the map, is the result of further partnerships with ITC's Coffee Guide network partners such as ICO, Agence des Cafés Robusta d'Afrique et de Madagascar (ACRAM) and the European Union.

ITC's coffee projects and resources were showcased at global events such as World of Coffee Dubai, AFCA Addis, SCA Chicago, and World of Coffee Copenhagen, enhancing visibility and engagement with global stakeholders.

As of June 2024, ITC's **Trade for Sustainable Development (T4SD)** initiative in partnership with Swisscontact and national cooperative associations had helped **over 450 cocoa producers in Peru** adopt sustainable farming practices.

In the area of quality standards, ITC's **Quality for Trade** initiative provided extensive training for MSMEs, equipping over **100 businesses** with knowledge in food safety, technical compliance, and international trade regulations. The Quality for Trade initiative also saw partnerships with **36 Quality and Sanitary and**

Phytosanitary (SPS) institutions, enabling improvements in testing, compliance, and market access. The initiative's efforts were showcased through the mapping of 10 product-market technical requirements and the sharing of 28 success stories on [ITC's Quality 4 Trade platform](#), continuing the efforts to demonstrate the real-world impact of these partnerships on MSMEs and national institutions. This includes work in Burundi, Cambodia, Cameroon, the Comoros, Côte d'Ivoire, Ghana, Iraq, Malaysia, Myanmar, Nepal, Nigeria, Pakistan, the Philippines, Rwanda, South Sudan, Sri Lanka, Tanzania and Uzbekistan.

Supported by innovation, tools design and skills development, and first piloted in the [Curaçao National Export Strategy](#), ITC's strategy team mainstreamed environmental sustainability into all its strategy work. The approach is now ingrained in all of ITC's W2-funded strategy initiatives at national and sector levels. Additionally, an internal survey amongst ITC staff was conducted for the strategy team to assess the current quality assurance process and identify areas for improvement. This has led to enhanced internal and in-field practices while also ensuring the continual refinement of our trade strategy processes.

Finally, the second edition of the [Trade Strategy Forum](#), made possible through W1 funding, was held in March 2024. This involved public and private sector representatives from 18 countries from diverse regions. The focus of this year was on coordination of the network of trade and investment support institutions to align them to national economic goals, including through the use of digital tools and platforms.



Inclusive trade: Women, youth and people in vulnerable situations

With W1 donor support, **ITC's Moonshot Initiatives** have made substantial progress in empowering women entrepreneurs, engaging youth in trade, supporting refugees, and advancing indigenous communities in the first half of 2024. The initiatives have helped open new market opportunities, enhance competitiveness for marginalized groups, and leverage support from other actors.

Under the umbrella of the **SheTrades / Gender Moonshot**, the [SheTrades Summit](#), was held alongside the WTO-ITC High-Level Event on Women and Trade [MC13 in Abu Dhabi](#). The Summit and SheTrades Innovation Festival connected over 300 participants with masterclasses, panel sessions, and networking events on sustainability, digital trade, and access to finance by partners such as DHL, UPS, Visa, WIPO, Maersk and Sidley Austin. It culminated in the launch of the the WTO-ITC [Women Exporters in the Digital Economy \(WEIDE\) Fund](#), aimed at helping women-led businesses leverage digitalization to unlock new markets. Financial contributions of USD 100k and USD 298k worth of in-kind contributions were secured to ensure the successful implementation of the Summit. These contributions from partners not only reflected strong buy-in but also demonstrated their commitment to advancing women's participation in trade.

A global campaign on [Gender-Responsive Public Procurement \(GRPP\)](#) was also launched in March 2024 during the 68th session of the Commission on the Status of Women. According to the World Bank, the global public procurement market is valued at USD 13 trillion. ITC research shows that developed countries spend on average 12% of their GDP annually on public contracts. This figure can go up to 40% in developing countries. However, women-led businesses account for only 1% of public procurement. Should women-led businesses participate and win more public contracts, this would bring greater diversity into the provision of goods and services, which would lead to business and economic growth, more international trade and overall women economic empowerment. The objective of the campaign is to gather high level statements of support from countries and international organizations with the aim of moving the needle on this 1% and increase women's participation in public contracts.

So far, ITC has secured 22 statements of support and 4 country pledges. These include 12 countries and regional groups (Australia, Bangladesh, Brazil, Canada, Chile, the Dominican Republic, Ecuador, El Salvador, the European Union, Kenya, Malawi, Morocco), 10 international organizations (ADB, Commonwealth Secretariat, FAO, ILO, UNFPA, UNDOS, UNIDO, UNOPS, WBG, WTO) as well as country pledges from Australia, Bangladesh, Canada, the Dominican Republic.

ITC has leveraged W1 contributions to expand both direct and in-kind contributions for new projects supporting women from partners. This includes [MoJ with Visa](#) to launch new projects for women in Kuwait and Qatar and a first multi-year grant agreement from UPS. The partnership programme has consolidated existing

partnerships and expanded to new corporates and international organizations such as Asian Development Bank, Qatar Development Bank, Schneider Electric and WIPO.

ITC's **Youth Moonshot** initiative expanded its reach by engaging youth through policy dialogues, masterclasses, and collaborative projects like the [Ye! Youth Ecopreneur Programme](#) (YECO), an initiative supported by the United Nations Convention to Combat Desertification in collaboration with WIPO, Google's Startups for Sustainable Development Programme, and Sidley Austin. The program saw **850 applicants from over 100 countries**, reflecting its global appeal and effectiveness in supporting young entrepreneurs. YECO is a comprehensive journey designed to support young entrepreneurs from start to finish. It begins with the [Global Bootcamp](#), where 125 participants engage in intensive training and workshops, followed by the Global Accelerator, which selects 25 participants for personalized coaching, mentorship, and tailored masterclasses, and culminating in the [Ye! Youth Ecopreneur Awards](#), where 8 outstanding finalists compete for top prizes. Throughout the program, 16 masterclasses were delivered, alongside additional networking sessions to foster collaboration and growth.

Two technical reports were developed in partnership with the Graduate Institute of Geneva, focusing on youth engagement in digital trade under the AfCFTA and addressing financial barriers for young eco-entrepreneurs. These efforts are equipping the next generation of trade leaders with the tools to succeed in high-growth sectors.

Also, in the first 6 months of 2024, 10 events were organized with a total of 1,114 participants. The events focused on equipping young entrepreneurs and youth with essential skills and tools to succeed. They included masterclasses on digital and sustainable business practices, networking sessions for peer connection and growth, and resources for assessing and enhancing sustainable impact. Six additional events are organized or planned for the 2nd half of the year.

ITC also continued to engage youth in trade through a series of roundtables, policy dialogues, and masterclasses. Notable events included the Outlook of African Youth on Trade, Migration, and Mobility, and the [ECOSOC Youth Forum Side Event](#), which saw substantial youth participation.

ITC's **Refugees Empowerment through Markets Initiative (REMI)** initiative continued its work supporting displaced populations and scaling up new interventions, often in partnership with humanitarian organizations. W1 contributions supported the assessment for refugee-inclusive market access in agricultural value chains which informed subsequent W2-funded interventions in Rwanda and South Sudan. Further leveraging W1 funds, the REMI initiative continued to deliver new tools and capacity-building activities for fragile and conflict-affected settings. This included two additional internal trainings on Market Systems Development (MSD) and the ITC Conflict Sensitivity Guide, both building upon work conducted in 2023. The Conflict Sensitivity Guide contains key information and checklists for project managers to ensure that ITC's support is adaptable to displacement and fragility needs and challenges.

ITC's engagement with the UN Action Network against Conflict-related Sexual Violence (CRSV) in 2023 also led a [project on economic empowerment of survivors](#) of CRSV in South Sudan, funded by the CRSV multi-partner trust fund. Many of the survivors are refugees and Internally Displaced Persons (IDPs) and the project is implemented with humanitarian partners. In Nigeria, a new project was leveraged to strengthen supportive business ecosystems for Nigerian returnees from Germany while the initiative also engaged in broader support for displaced populations, including Afghan refugees in Pakistan, IDPs and returnees to Afghanistan. Additionally, W1 funds supported the participation of refugee-led businesses in YECO, focusing on climate-resilient startups in renewable energy and waste management.



Green trade

The Green Moonshot Initiative is working towards integrating MSME perspectives into the international climate agenda and supporting environmental mainstreaming across ITC projects. ITC is developing guidelines aimed at integrating MSME perspectives into Nationally Determined Contributions (NDCs) 3.0 as part of the UN's [Climate Promise 2025](#) initiative. A soft launch of these guidelines is scheduled for [COP29](#) in Baku, Azerbaijan.

ITC's [Standards Map](#), the world's largest sustainability standards database, was enhanced with AI tools, usability improvements and new and updated standards such as the [Low Carbon Timber \(Holz von Hier\)](#), [Sustainable Outcomes in Agriculture Standard](#), both the [Global \(G.A.P\)](#) and [G.A.P. Risk Assessment on Social Practice \(GRASP\)](#) as well as [Fairtrade Agricultural Standards](#), attracting 45,000 users in the first half of 2024. ITC also launched the [Agrifood Export and Climate Competitiveness](#) publication, strengthening the capacity of Business Support Organizations (BSOs) to drive sustainable trade in the agrifood sector. Additionally, 15 startup incubators in the Youth Ecopreneur Programme (YECO) completed sustainability assessments and received coaching to improve the sustainability of their business models.

ITC also engaged in various activities to raise awareness and build capacity on climate issues. At the [Bonn Intersessional Climate Negotiations](#), ITC gathered critical insights on gender work programs, climate finance, and MSME inclusion, which will guide future engagements at COP29. ITC provided detailed recommendations to the [UNFCCC's Just Transition Work Programme](#), advocating for the inclusion of MSMEs in low-carbon transition policies. During the International Conference on Climate Change Regulations & Green Technology in India, ITC focused on educating MSMEs about emerging climate regulations and the need for capacity building to meet new standards. Similarly, at the [Baku Investment Day](#), ITC contributed insights on promoting green startups and MSMEs within the United Nations Special Programme for the Economies of Central Asia ([SPECA](#)).

The Green Moonshot also supported environmental mainstreaming in various projects by providing guidance on sustainable practices and integrating climate considerations into project planning and execution. ITC began engaging with Côte d'Ivoire to develop a National Ecological Transition Strategy, supporting local startups in ecological initiatives and also piloted a methodology in three African countries to assist them in aligning their domestic policies with the EU's [Corporate Sustainability Due Diligence Directive \(CS3D\)](#).

The Green Moonshot Initiative's successes were driven by strategic partnerships and high-profile events. ITC worked with UNCTAD, UNDP, and others to develop guidelines for integrating MSME perspectives into climate action plans. ITC organized a roundtable on deforestation-free global value chains at the WTO's Trade and Sustainability Hub, attracting 80 in-person participants and a global livestream audience. A new webpage on [deforestation-free value chains](#) has been developed and will be launched later in the year. This will offer comprehensive resources for businesses to align with European Union regulations on sustainable trade products.

Additionally, ITC's collaboration with key entities, such as [CINDE](#) (Costa Rica) and [Switzerland Global Enterprise](#), resulted in an upgraded [Benchmarking Platform](#) for Business Support Organizations (BSOs) to assess and improve their sustainability practices. These initiatives are supporting BSOs in influencing policy and promoting sustainability in trade and investment practices.

Through these coordinated efforts, ITC is contributing to transforming global value chains through more sustainable trade practices, building climate resilience for MSMEs, and ensuring that marginalized groups benefit from the shift to a low-carbon economy.



Digital trade

With donor support, ITC's **Digital Moonshot** made significant strides in promoting digital entrepreneurship and expanding freelance opportunities for MSMEs. By enhancing access to digital platforms and providing targeted training, the initiative has empowered entrepreneurs and small businesses to thrive in the digital economy.

The [ecomConnect](#) platform experienced significant growth with **over 7,100 active users and 321 new community members**. ITC's Institutions and Ecosystems service design methodology supported the implementation of e-commerce services for **15 BSOs in Zambia**, equipping them to better support MSMEs in digital trade development. Furthermore, ITC's [Benchmarking for Trade](#) platform now offers a specific digital readiness assessment for BSOs and connects over **650 organizations globally, with the potential to reach over 1.7 million small businesses**.

Throughout the first half of 2024, ITC launched a series of capacity-building activities to support MSMEs in digital trade. ITC facilitated the establishment of Digital Trade Hubs in Zambia and Kenya through its partnerships with Absa Bank Zambia in Livingstone and Strathmore University Businesses School in six counties in Kenya. These hubs offer tailored Virtual Learning Platform and e-commerce training programmes designed to meet the specific needs and maturity levels of MSMEs. Additionally, they offer in-person support from ITC-trained advisors and co-working spaces equipped with internet access and necessary tools, all aimed at enhancing the digital competencies of MSMEs.

The Digital Moonshot initiative also delivered a wide array of workshops, technical dialogues, and events aimed at enhancing digital entrepreneurship. The "Digital Freelance Launch Pad" course was directly linked to five entrepreneurs (including two women) having secured new employment opportunities as a result of the skills acquired through the course. In addition, **over 130 participants** received certificates formally recognizing their newly acquired digital skills.

ITC Digital Moonshot also aims to empower MSMEs, BSOs, and entrepreneurs to ensure they are equipped to succeed in the evolving digital landscape through outreach and advocacy work, including engagements at major global forums. The 13th WTO Ministerial Conference in Abu Dhabi, the SheTrades Summit, and the World Summit on the Information Society (WSIS) 2024 in Geneva featured multiple panels and dialogues with partners, further promoting digital entrepreneurship and trade. This also involved engaging with high-profile partners, including Alibaba, Microsoft, and Ekovolt, to further expand digital entrepreneurship opportunities.

Additionally, ITC worked closely with governments to influence **digital policy frameworks**. This included analysis of the regulatory landscape for digital and financial technology, on competition provisions in Free Trade Agreements and in relation to the ASEAN Digital Economy Partnership Agreement. ITC also provided advisory services to countries in reforming their digital domestic regulatory frameworks. In Nigeria, initial national consultations were organized with a view to foster eventual policy and regulatory alignment with the AfCFTA Digital protocol.



Regional integration and South-South trade and investment

In the first half of 2024, ITC continued to advance **Regional Integration and South-South trade** through its capacity-building initiatives.

More than **1,600 participants from 52 African countries** enrolled in the online "[How to Export with the AfCFTA](#)" course, available in English, French, Arabic, and Portuguese and currently consisting of eight modules. This is in addition to over 1,800 participants who enrolled outside the first half of 2024 but completed course activities between January and June 2024.

Virtual training of trainers' sessions were held in 2 countries, bringing the total number of workshops to 14 African countries: Burkina Faso, Côte d'Ivoire, Democratic Republic of the Congo, Egypt, Ghana, Kenya, Malawi, Morocco, Nigeria, Rwanda, Senegal, South Africa, Tunisia and Zimbabwe. Approximately **800 local enterprise representatives** were trained in these workshops, with over **200 trainers** from partner institutions. In the first half of 2024, Egypt, Morocco and Uganda have successfully replicated the training program.

In terms of leveraging additional W2 funded technical assistance projects, ITC successfully utilized Business Development Funds. One major achievement in the first half of 2024 was the launch of the [ASEAN: Sustainable Connectivity Package \(SCOPE\)](#), a \$21.7 million regional project funded by the EU that began implementation in June. This project focuses on three key trade-related pillars that promote economic

connectivity both within the Association of Southeast Asian Nations (ASEAN) and between ASEAN and the European Union.

General – not-impact area specific

ITC's **Global Public Goods (GPGs)** have a crucial role in levelling the playing field for developing countries.⁴ Through enhanced trade intelligence tools like **Trade Map** and **Market Access Map**, ITC helped reduce information gaps and ensured that businesses and policymakers in developing regions gained access to the most up-to-date trade data, empowering them to seize new market opportunities.

Trade Map was updated with 2023 data, covering 90% of global trade across 119 reporting countries. This ensured that businesses could base their decisions on accurate, timely data. Additionally, by mid-2024, trade data for 40 countries had been published up to April, with data from 25 countries extended to May 2024. These updates enabled more precise trade planning and decision-making, particularly for small and medium-sized enterprises (SMEs) in developing regions.

Market Access Map was also expanded, providing comprehensive details on current applied tariffs, including preferential duties under trade agreements, **for 78 countries and territories**. This tool now offers critical market access information for over 50% of the countries, making it easier for businesses to navigate complex customs tariffs and duties. This is especially the case in Latin America, where new focal points were established in Colombia, Brazil, and Puerto Rico.

The **Global Trade Helpdesk** (GTH) further enlarged its global reach with the [launch](#) of a [Bahasa Indonesia](#) and a [Chinese language version](#), funded by a combination of W1 and in-kind contributions. Collaborative capacity-building efforts in Indonesia, in partnership with the International Chamber of Commerce (ICC), ensured that more MSMEs could effectively utilize the GTH to unlock trade opportunities. The platform's benefits were shared with WTO MSME Group Members and promoted through a multi-agency [social media campaign](#), conducted in collaboration with [WTO](#), [WIPO](#), [UNCTAD](#), [WCO](#), [ICC](#) and the World Bank, increasing awareness and usage among businesses worldwide.

ITC's tools were showcased at various global events, including webinars, roundtables, and training sessions, ensuring that more stakeholders, including those in the EU, Africa, and the Caribbean, could effectively use these resources to drive trade growth. Additionally, [ITC's Market Analysis Tools YouTube Channel](#) provided critical insights through 54 new trade intelligence videos, garnering over 60,000 views, helping businesses and policymakers alike make informed trade decisions, increasing their chances of success.

In the area of institutions and ecosystems strengthening, W1 contributions enabled over **20 of ITC's BSO beneficiaries**, particularly in Africa, to build their managerial and operational capacities to ensure they can play the role of local multipliers supporting businesses in areas such as strategy development, governance, performance management, networking. W1 funds were also leveraged to build on several tools and services on investment promotion. Institutional assessment methodology for Investment Promotion Agencies (IPAs), capacity building on investment promotion cycle, IPA account management, client analysis and perspectives were all adapted or are being adapted and upgraded and will be rolled out under W2 initiatives in Kenya, Tanzania, Rwanda, Uganda, Burundi and Honduras. In addition, a guide for BSOs has been co-developed with WIPO to support BSOs in delivering IP services and use the WIPO diagnostic tool as part of their support to SMEs. A pilot project has also been launched in 3 countries (Uganda, Panama and Sri Lanka) to support one BSO in each country to use WIPO diagnostics and design an IP support service sustainable over time.

⁴ The GPGs are in part funded through Window I, complementary to RB and certain W2 resources.

3.4. Major technical assistance milestones

In the Strategic Plan 2022-2025, ITC committed to delivering on key initiatives in each of its four core service areas and five impact areas over the four-year period.

In its 2024 Operational Plan, ITC highlighted milestones to achieving the key deliverables of the Strategic Plan. The table below outlines the status of these milestones as of 30 June 2024.

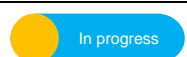



Progress of the milestones as of 30 June 2024 is reported in four stages: completed, in progress, not started or cancelled:




Improved MSME firm-level capacities to trade

Addresses the **managerial, strategic and operational** needs of **MSMEs** to tap into value addition opportunities. As part of this work, ITC strengthens the digital capabilities of MSMEs so they can access and tap into e-commerce and reach new markets and helps to foster market linkages.

Self-service support to MSMEs (trainings, databases, platforms – ready to use)

 In progress	Strengthening ITC's technical and institutional collaborations with BSOs from the Rep. of Korea to facilitate the transfer of technology to African MSMEs.
 In progress	Launching an expanded offering to digital freelancers and tech entrepreneurs on the SME Trade Academy for self-service support.
 Cancelled	Launching Investor Networks and transitioning from a decentralized and ad-hoc relation to a more centralized, structured, and formal collaboration ⁵ .
 In progress	Extending the Pakistan country network of active lead firm relationships to 30.



Products and services in development or enhanced

 In progress	Developing a structured multiplier methodology documenting the link between ITC tech startup support and the digitalization impact on their SME clients.
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A more supportive business ecosystem for MSMEs


Supports BSOs through improved management and the expansion of high-quality service offerings. For example, we provide BSOs with management training, skills development, and guidance on Environmental, Social, and Governance (ESG).

Advisory for business support organizations and networks



 In progress	Supporting national standards bodies, testing laboratories, inspection/certification/accreditation bodies, SPS agencies to improve their services to MSMEs (e.g., in the Comoros, 6 EAC member states, the Philippines, Thailand, Nepal, Myanmar, Pakistan).
 In progress	Accreditation of BSOs to carry out SME diagnostic on the ITC benchmarking for Trade platform.

⁵ Through experience gained at field-level, it was found that a de-centralized approach was in fact more effective in being able to establish connections with investors, understand their investment thesis and apply it to their portfolio companies to select relevant investment projects.

Assistance for BSOs to expand their services for MSMEs

 In progress	Delivering solutions to upgrade BSO service portfolio in IP, investment promotion, trade intelligence and e-commerce.
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Mobilization of partners to strengthen business support ecosystems


 Cancelled	Delivering the World Trade Promotion Organization (WTPO) conference in Qatar successfully, through sharing of good practices and peer to peer learning. ⁶
 In progress	Developing new BSO partner relationships to support corporate objectives (Hubs, BSO partners etc).






A more conducive policy and regulatory environment for MSMEs

ITC works with government institutions and other stakeholders to craft inclusive and country-owned trade strategies and policies. ITC also helps to manage and monitor the implementation of these strategies while ensuring the process is fully country-owned.

Advocacy for new or improved trade and investment-related strategies, rules and regulations

 In progress	Designing trade, investment and value chain strategies in Benin, the Bahamas, Pakistan, Trinidad and Tobago and 6 EAC member states, including the related monitoring system.
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Policymaker, stakeholder capacity building and policy/regulatory infrastructure development

 In progress	Development of Environmental sustainability mainstreaming in agriculture, manufacturing and tourism strategies.
 In progress	Bringing to attention /sensitizing policymakers in 6 countries, on the evidence on compliance costs and other trade obstacles faced by businesses, for goods and services.
 In progress	Supporting National and Regional policy makers in Africa in evidence-based decision making thanks to granular results from value chain diagnostic, zooming in on sub-value chains within the pharmaceuticals.

Support to multilateral processes

 In progress	Supporting domestic reforms related to trade and investment policies and regulations design and implementation in beneficiary countries related to topics such as: accession to ASEAN and EU-EPA, services; digital trade and e-commerce, intellectual property and green technology transfer; competition and public procurement.
 In progress	Establishing a Public-private dialogue mechanism in one country, and facilitation on trade, investment and industrial policy issues in eight countries.
 In progress	Supporting private sector organizations in four countries to strengthen business advocacy capacities on trade and investment policy/regulatory reforms.
 In progress	Supporting three countries in the WTO accession process including by imparting skills to trade negotiators on WTO investment facilitation and e-commerce negotiations and assisting one country (Nepal) in better understanding the impact of LDC graduation on their WTO obligations.

⁶ The WTPO conference scheduled for October 2024 has been postponed to 2025 and incorporated into a larger ITC flagship event

 In progress	Supporting 10 countries with conducting investment facilitation self-assessments/enhance knowledge in relation to the WTO IFDA.
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Improved business, trade and market intelligence

Building on its long-standing expertise in data collection, ITC provides tools and publications that support informed and evidence-based decisions, policymaking and advocacy while also working to develop online learning platforms.

Expanding trade and market intelligence, including new data sources



 In progress	Enhancement of the African Trade Observatory (ATO) with the launch and piloting of a Beta version of a Rules of Origin self-assessment module.
 In progress	Revamping of the Export Potential Map with updated interface for improved user experience.
 In progress	Enhanced data management collaboration with partner organizations (e.g. UNCTAD) to automatize data transfer and dissemination, for broader information through ITC Market Analysis Tools, African Trade Observatory and Global Trade Helpdesk.
 Completed	Launching of the new version of the West Africa Competitiveness Observatory, including a new “Business Matchmaking” module at a regional event in Abuja in May 2024.
 In progress	Updating and harmonizing ITC survey tools, with associated products such as the SME Competitiveness Atlas disseminated for interactive data exploration on firm competitiveness.
 In progress	Launching the 2024 flagship SME Competitiveness Outlook, focusing on the digital transformation of small businesses.



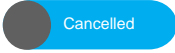

Sustainable and resilient value chains

ITC connects MSMEs to value chains, collaborating with stakeholders in sectors that can enhance income, employment and foster developmental impact. ITC also devises strategies and cultivates partnerships to ensure systemic and transformative results.

Strengthening methodologies for value chain development and resilience


 In progress	Applying the value chain diagnostic methodology on sub-value chains within pharmaceuticals, automotive and infant food, which will serve as building blocks for operational roadmaps for the African continent.
 In progress	Developing a tool to enhance capacities of developing countries to assess and align policy environment, enabling businesses to meet due diligence requirements.

Capacity building for MSMEs in sectoral value chains

 Cancelled	Documenting the link between expanding apparel exports and poverty reduction in the framework of MSD in one country, possibly Tunisia. ⁷
 In progress	Launching a systemic change initiative to transform manufacturing value chains in three countries.

⁷ This milestone was removed following a change in project scope.

Mobilization of market partners




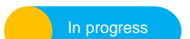

	Piloting the Sustainability Compact, bringing on board industry partners, with topics of standards harmonization, landscape coalitions and innovation leadership.
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Inclusive trade: women, youth and vulnerable groups

ITC emphasizes initiatives that create opportunities for women, youth, and other people in vulnerable situations, such as the poor, refugees, internally displaced persons, people with disabilities and other often marginalized groups.



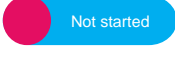

SheTrades Initiative

	Delivered an MC13 event on Women and Trade, including launch of joint WTO-ITC Women in the Digital Economy (WEIDE) Fund, with 200 women accessing capacity building and networking opportunities.
	Delivered the Innovation Fest as an integral part of the WTO-ITC High-Level Event on Women and Trade to showcase young women innovators, and high-level engagement with donors and partners.
	Launching and rolling out a Gender Responsive Public Procurement campaign, mobilising pledges from at least 6 champions and piloting 1 in-country intervention.
	Mainstreaming gender strategies into 5 large ITC projects.
	Supporting 18 SheTrades Hubs, with 2 new service offerings, 3 export competitiveness and 2 business generation interventions across all Hubs, and launch of two new Hubs.



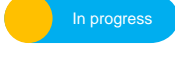

Youth and Trade Initiative

	Rolling out of the Global Youth Ecopreneur Programme, scaling solutions for 100 young ecopreneurs through the YE community, in partnership with the G20 Land Initiative under UNCCD, WIPO, and Google for Startup Development.
	Consolidating ITC's value proposition for the sports sector, with three new partnerships developed including a sports value chain programme related to WTO/C4 or an initiative to activate vertical linkages between the tourism sector and sport; and a pilot on sports entrepreneurship for athletes in collaboration with WIPO, VISA and the academia.
	Expanding the youth employability framework, focusing on young women and refugees based on Kick4Trade in partnership with the UEFA foundation, the Common Goal and the UNHCR.
	Consolidating service offering for youth in creative industries and rolling out of two new programmes in The Gambia and Uganda.
	Producing a Policy position paper on the outlook of the African Youth on Trade, Migration and Mobility.
	Strengthening ITC's youth advocacy efforts through the development of the Youth and Trade Compass and the Trade for the Future Alliance.

Ethical Fashion Initiative (EFI)

 Completed	Set up a new social enterprise and training centre in Kenya founded with 3 local companies and registered under Kenyan law.
 In progress	Developing a strategy for Ethical Fashion Initiative (EFI) in West Africa.
 Not started	Rolling out a new project in Lesotho in wool/mohair sector.
 In progress	Providing thought leadership on ESG and sustainability in the fashion industry.

Refugees Empowerment through Markets Initiative (REMI)



 In progress	Applying MSD principles in new projects in Rwanda and Kenya, including focus on market assessments, working through partners, and embedding a systemic approach to activities design.
 In progress	Strengthening digital, agricultural, and artisanal sectors in Kenya (Kakuma), Rwanda and Pakistan (Balochistan), for increased income of refugees and host communities.
 In progress	Offering integrated support to returnees in Nigeria and The Gambia.
 In progress	Supporting inclusion of displaced persons in South Sudan's formal economy.




Green trade

ITC fosters a collaborative environment where MSMEs thrive by enhancing sustainability, building resilience, and seizing green trade opportunities. ITC facilitates strategic partnerships, aligning trade and environment related policies to drive collective action towards climate, environmental and development goals.




New or enhanced tools, services and methodologies for green growth


 In progress	Developing Trade and Climate Change Country Diagnostic Studies for 5 countries, assessing how trade supports their green transition and builds climate change resilience and designs pilot related to Aid for Trade projects.
 In progress	Piloting a beta tool for EU Deforestation Regulation (EUDR) data collection (deforestation-free trade gateway).

Support ecosystem for green growth

 In progress	Fostering 20,000 climate actions for/ by MSMEs through mainstreaming of the Green and Inclusive value chain approaches, tools and services.
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Mobilization of partners for green and sustainable growth of MSMEs

 In progress	Developing five innovative partnerships/collaborations to achieve impact for MSMEs including through textiles and clothing sector initiatives, finance and impact investment, circular economy, human rights and environmental due diligence and net zero pathways.
 In progress	Implementing the deforestation free value chain work programme including one business guide for MSMEs on EUDR due diligence processes.
 Completed	Hosting two Deforestation-free Global Value Chains roundtables, one at an MC13 side event on 13 February 2024 and a second at the WTO on 12 June 2024 in collaboration with European Commission DG Trade and DG Environment.




 In progress	Holding two regional/national level dialogues on leveraging trade and investment policies to facilitate the green transition and support to align regulatory frameworks for selected value chains.
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Digital Trade

ITC facilitates inclusive participation in digital trade through ecommerce and digital entrepreneurship by improved access to information and services, skills, partnerships and a conducive policy environment.

Enhancing MSMEs' digital connectivity through capacity building and digital and e-commerce platforms

 In progress	Developing e-commerce capacity, through one innovative partnership in Kenya.
 Completed	Developed and tested a training programme on applications of artificial intelligence to MSMEs/e-commerce in Nigeria, with additional use of training materials piloted in other contexts.
 Completed	Developed and piloted a methodology with 120 Nigerian agri producers together with Microsoft and its local partners for large-scale deployment of trainings on social media selling (for over 1 thousand participants).

Support to BSOs and policymakers in relation to digitalization

 In progress	Supporting three countries and one regional organization (ASEAN Secretariat), to enhance regulatory and policy framework for e-commerce and digital trade.
 In progress	Providing advisory support and review of e-commerce policies for three countries.




Regional integration and South-South trade and investment

ITC facilitates regional integration and South-South trade and investment by enhancing and harmonizing regulatory environments, integrating MSMEs into inclusive and sustainable value chains and connecting them with emerging trade and market opportunities.

Boosting regional trade

 In progress	Supporting one country to enhance regional integration through accession to ASEAN.
 In progress	Supporting the AfCFTA implementation through the enhancement of the African Trade Observatory, facilitation of Africa's Women Business Associations Network, and next phase of the One Trade Africa programme.
 In progress	Supporting economic operators in South and East Mediterranean countries to promote regional trade opportunities through the use of Euromed Trade Helpdesk and the improvement of the trade environment based on the recommendations of the business surveys.
 In progress	Supporting economic operators in Eastern Partnership countries to promote regional trade opportunities through the use of Eastern Partnership Trade Helpdesk and the improvement of the trade environment based on the recommendations of the business surveys.

Advancing South-South trade and investment

 In progress	Facilitating \$10 million of South-South investment and trade flows between China, and selected countries in Asia and Africa.
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4. Managing for results

4.1. Responding to country needs

For ITC, catalysing effective trade and sustainable economic growth through evidence-based, effective, and fit-for-purpose Trade Related Technical Assistance (TRTA) starts by ensuring that the organization is responsive to partner needs.

In March 2024, ITC's senior management endorsed the Country Engagement Strategy 2024-2030, designed to elevate ITC's interaction with in-country stakeholders through improved communication and a stronger presence in the field. The strategy focuses on three main objectives: enhancing resource mobilization at the country level, further increasing the relevance of ITC interventions to address the needs and priorities of beneficiary countries, and achieving stronger results through more effective, tailored solutions.

To implement this strategy, ITC plans to establish several types of coordination mechanisms based on intensity of engagement in particular countries.

In addition to its project offices in over 25 countries, ITC is taking steps to open its first corporate representation office in Africa.

4.2. Engaging with the WTO and the UN

ITC continued its strong collaborative relationship with parent agencies, UN Trade and Development (UNCTAD) and the WTO, including through joint advocacy, events, publications and through TRTA projects.

In February 2024, at the 13th WTO Ministerial Conference (MC13) in Abu Dhabi, [ITC and the WTO jointly launched the \\$50-million Women Exporters in the Digital Economy \(WEIDE\) Fund](#). Also, at MC13, ITC contributed to discussions on WTO accession and the Informal Dialogue on Investment Facilitation for Development (IFDA). At the WTO Aid for Trade Review and Public Forum, ITC organized sessions to increase awareness on the IFDA. ITC also worked closely with the WTO Secretariat on the investment facilitation assessment for Ecuador and Barbados.

ITC also maintains close coordination and collaboration with WTO's Trade Facilitation Agreement Facility (TFAF) and the Standards and Trade Development Facility (STDF). In particular, ITC maintains continuous dialogue with TFAF on possible assistance to WTO Members to implement Category C measures of the WTO Trade Facilitation Agreement (TFA) and regularly provides updates and experience-sharing on implementation of trade facilitation technical assistance projects. ITC also regularly participates in WTO Trade Facilitation Committee meetings to showcase ITC's technical assistance and capacity-building (TACB) experience on various trade facilitation reforms and innovative solutions. Collaboration is also strengthened with the STDF in the context of a new STDF-funded project in Bhutan, to be implemented by ITC, to enhance the country's border management ecosystem and risk management practices.

ITC has delivered a joint 6-week training programme with UNCTAD and DiploFoundation on digital commerce which provides capacity building for 25 negotiators and policymakers on the WTO e-commerce negotiation.

ITC continued its support for Iraq, Uzbekistan, and Turkmenistan in their WTO accession processes, including facilitating Uzbekistan's participation in the 8th meeting of the Working Party in May 2024. Furthermore, a joint mission was undertaken in Baghdad in January 2024 with the new Chair of Iraq's Working Party under the guidance of the WTO. The main objective of this mission was to garner further political support for Iraq's accession to the WTO. In June, ITC, alongside the WTO and the Asian Development Bank (ADB), organized the second [Central Asia Trade Policy Forum](#), focusing on the region's integration into the global economy through WTO accessions. ITC also collaborated closely with the WTO Secretariat in the final stages of Timor-Leste's WTO accession, contributing to the drafting of its post-accession strategy and coordinating efforts on its ASEAN accession.

In addition, ITC is partnering with the WTO Secretariat in the finalization of a joint publication on 'Advancing Green Public Procurement: Promoting Environmental Sustainability through domestic and international trade policy frameworks', which serves as a toolkit for policymakers to integrate environmental considerations into public procurement frameworks.

ITC continued its collaboration with the WTO and the United Nations Department of Economic and Social Affairs (UNDESA) on [ePing](#), the notification platform on regulatory changes on sanitary and phytosanitary (SPS) and technical barriers to trade (TBT) measures, focusing on bringing the information closer to SMEs through awareness raising and capacity building programs, in particular in the EAC region. ITC also completed the translation on the platform in Portuguese, Chinese and Vietnamese to allow for easier use of the system by traders and increase their capacity to comply with regulatory changes in due time.

During Jan-Jun 2024, ITC also collaborated with the WTO, FIFA, Afreximbank and UNIDO on the “WTO-FIFA cooperation” initiative which supports the development of the cotton-to-textile value chain in the C4 countries (Benin, Burkina Faso, Chad, and Mali) and Côte d'Ivoire.

During the [9th Global Review of Aid for Trade](#) in June, ITC contributed to multiple events such as: E-commerce partnerships: integrating developing countries into global trade, Inclusive Trade and Persons with Disabilities (organized by Finland, with ILO, ITC, UNCTAD, LDCs) and Bangladesh's LDC Graduation: Supporting women-led SMEs to transition (organized by the United Kingdom, with ITC).

In partnership with the UN Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States (OHRLLS), ITC worked on diversification reports for Bangladesh, Uganda, and Rwanda, validating priority value chains and conducting business surveys. ITC also continues collaborating with OHRLLS on joint outreach for the SIDS and LLDC trade trackers in the context of the 2024 SIDS4 and LLDC3 conferences. OHRLLS contributed a thought leadership piece -signed by Under Secretary-General and High Representative Ms. Fatima Rabab for ITC's Flagship publication SMECO - to be published in 2025.

During Jan-Jun 2024, ITC and UNCTAD:

- Co-organized the 3rd Global Forum for National Trade Facilitation Committees (NTFCs) at the Global Supply Chain Forum in Barbados, where ITC led one session titled 'Inclusivity in Trade Facilitation: The Role of NTFCs' and contributed as speaker in several other sessions.
- Partnered for the 11th Asia-Pacific Trade Facilitation Forum 2024. On 4 April 2024, ITC, UNCTAD, and GIZ co-organized a side event on the 'National Trade Facilitation Committees' (NTFC) role in the digitalization of trade.'
- Held a joint session during the World Summit on the Information Society (WSIS) 2024 on 'E-business and the Global Digital Compact.'
- In March 2024, ITC organized and participated in a session at the 7th UNCTAD BioTrade Congress, exploring how socio-bioeconomy and trade can support just transition pathways.

Close dialogue and coordination between ITC and UNCTAD have also progressed to devise new functionalities to enhance the user-friendliness and transparency of jointly established Trade Portals.

In the first half of 2024, ITC's New York office worked to support ITC's engagement with UN partners by participating in several UN system-wide groups, such as the Inter-Agency Working Groups for countries in special situations (LDCs, LLDCs and SIDS). The office also strengthened collaboration with key UN partners, including the sustainable development and climate action teams of the Executive Office of the Secretary-General, the newly established UN Youth Office, UNDESA, ILO, and UN Global Compact.

The New York office also facilitated ITC's contributions to key intergovernmental conferences and processes, such as:

- Launching the Gender Responsive Public Procurement campaign at the 68th Session of the Commission on the Status of Women in March.
- Jointly organizing side-event at the UN Youth Forum in April with WIPO.
- Contributing to the *Antigua and Barbuda Agenda for Small Island Developing States*, adopted at the Fourth International Conference for SIDS in May.
- Preparing for the implementation of the *Global Digital Compact* and *Pact of the Future* to be adopted at the Summit for the Future in September.

4.3. Partnering for purpose

In the first half of 2024, forming strategic partnerships with non-traditional funders continued to be a key priority for ITC, aligned with our Resource Mobilization Strategy 2022-2025. These partnerships drive progress across ITC's impact areas, enabling us to achieve sustainable and inclusive trade outcomes.

On standards harmonization, ITC is strengthening its collaboration with ISO and exploring partnerships on Critical and Emerging Technologies (CET) standards. It is also working with African Organisation for Standardisation (ARSO) on the 'Made in Africa' initiative, with discussions to extend this to Critical & Emerging Technology (CET) standards. Additionally, ITC is partnering with European Committee for Standardization (CEN) and the European Committee for Electrotechnical Standardization (CENELEC) to harmonize standards in East Africa, with plans to broaden this effort to other regions in Africa, and with PTB, ITC is looking to collaborate beyond export quality management workshops.

ITC continues to increase engagement with multilateral partners. The organization signed an agreement with the Standards and Trade Development Facility (STDF) to enhance sanitary measures in Nigeria. Additionally, ILO, in collaboration with ITC, FAO, and UNICEF, is addressing child labor in coffee and cobalt supply chains. On youth empowerment, ITC is collaborating with the UN Convention to Combat Desertification (UNCCD) on the Ye! Youth Ecopreneur Programme 2024. Furthermore, ITC is working with UN-Habitat on a sustainable housing project in Iraq.

On private sector engagement, ITC signed an agreement with AD Ports Group to deepen cooperation on trade facilitation and digital solutions. ITC is also partnering with Microsoft to provide training for small businesses in artificial intelligence, cybersecurity, and e-commerce.

4.4. Leading the global conversation

From January to June 2024, ITC continued to advance its leadership on MSMEs and trade, playing an important role in engaging stakeholders and advancing global trade discussions through communications, high-impact events and outreach. Some key events below demonstrate ITC's commitment to empowering underrepresented groups and fostering sustainable global trade.

- Iraq National Trade Forum (19–20 February, Baghdad, Iraq) - The forum featured high-level panels, workshops, and business-to-business (B2B) meetings, showcasing Iraqi businesses from all governorates.
- 13th WTO Ministerial Conference (26–29 February, Abu Dhabi, UAE) - ITC participated in side events focusing on trade policy, women's empowerment, and the digital economy, including launching the WEIDE Fund and hosting the SheTrades Global Summit.
- AI Report Launch (14 March, Geneva, Switzerland) - ITC launched its new report 'Living with the Genie – Artificial Intelligence in Content Creation for Small Businesses in Trade'.
- Trade Strategy Forum (14–15 March, Geneva, Switzerland) - The forum emphasized building effective trade and investment support networks.
- 11th Asia-Pacific Trade Facilitation Forum (1–5 April, Samarkand, Uzbekistan) - Organized in partnership with ADB and UNESCAP, the forum focused on trade facilitation, sustainable supply chains, and paperless cross-border trade.
- SIDS4 Conference (25–30 May, St John's, Antigua and Barbuda) – ITC highlighted the role of small businesses in tackling climate change, COVID-19, and debt issues. Success stories of youth, women, and indigenous communities were featured.
- WTO Aid-for-Trade Global Review (27 June, Geneva, Switzerland) - As part of the 9th Global Review of Aid-for-Trade, ITC contributed to the programme and also celebrated its 60th anniversary, showcasing entrepreneurs supported by ITC programs.

ITC's digital outreach saw substantial growth, with the organization's website attracting 2.8 million views and engaging 408,000 users who increasingly return to explore more content. The ITC's social media presence also expanded, reaching a combined total of 345,000 followers across platforms like X, Facebook, LinkedIn, and Instagram. The implementation of a new social media policy led to the creation of five new channels—three country-specific and two thematic—while four dormant channels were closed, optimizing ITC's digital engagement strategy.

5. Organizational effectiveness and efficiency

5.1. Gender equality, diversity and inclusion within ITC

In the first half of 2024, ITC made significant strides in advancing its strategic goals for gender equality, diversity, and inclusion (GDI), namely:

- the Diversity & Inclusion (D&I) Engagement Agreement was developed, establishing the working structure for Focal Points and supporting the implementation of ITC's newly endorsed GDI strategy. It was formally endorsed in July.
- D&I activities organized included:
 - a Pride Month webinar on LGBTQI+ travel safety;
 - a community walk for Mental Health Awareness;
 - senior leadership engagements such as the Executive Director's participation in the International Day of Women in Diplomacy and a commemoration event at Château de Joux, France.
- ITC launched the 'Rooted in Respect' campaign in June, promoting messages on topics like zero tolerance and discrimination through social media and video engagement, reinforcing ITC's commitment to creating a respectful and inclusive work environment.

5.2. Environmental sustainability of ITC operations

The Jan-Jun 2024 deliverables for ITC to contribute to environmental sustainability were:

- Participation in UNEP's Greening the Blue initiative: ITC operationalized UNEP's methodology to determine ITC's 2023 carbon footprint and offset it. ITC started the process of selecting experts to help develop its Environmental Management Strategy (EMS) Strategy.
- ITC building renovation: following the pre-project feasibility study for the multi-year project completed in 2023, ITC has begun negotiating with relevant authorities and is currently awaiting a detailed cost estimate from the building owner.

5.3. Corporate Scorecard Tier 3: Efficiency and effectiveness KPIs

Tier 3 of the corporate scorecard measures organizational performance in areas that are critical for effectiveness and efficiency through a set of key performance indicators (KPIs) listed in the table below:

Table 12: Efficiency and effectiveness KPIs and progress in Jan-Jun 2024

Tier 3: Efficiency and effectiveness		2024 OP Targets	2024 Jan-Jun Actuals
General management			
Oversight and compliance	Unqualified financial statements	Unqualified audit opinion	End-year monitoring
	Percentage of open audit recommendations closed by the Board of Auditors	50%	44%*
Carbon footprint	Achieve a climate-neutral ITC	Target: achieved	End-year monitoring
Operational management	Increase in advanced travel arrangements (21-day rule) compliance, in %	7.5%	4.7%
		Compliance rate: 70%	Compliance rate: 65%
Results-based management and risk management			
Client satisfaction	Percentage of clients that rate ITC services positively	≥ 85%	End-year monitoring
Focus on priority countries	Percentage of country-specific XB delivery dedicated to LDCs, LLDCs, SIDS, sub-Saharan Africa, SVEs, and conflict-affected countries	≥ 80%	81%
Gender mainstreaming	Percentage of UN-SWAP 2.0 indicators met or exceeded	94%	End-year monitoring
Risk management	ITC annual report on risk management completed	1	End-year monitoring
Transparency	% of XB delivery published to IATI for TRTA projects	90%	92%
Human resources management			
Staff engagement	Average overall rating provided in the Engagement Survey (out of 3)	≥ 2.3	End-year monitoring
Diversity	Percentage of women in professional and senior level positions	50%	53%
Talent management	More than 50% of the staff members to use a minimum of 5 days per year for professional development	75%	73%
	Average time to recruit fixed-term staff (in days)	90	89

Tier 3: Efficiency and effectiveness		2024 OP Targets	2024 Jan-Jun Actuals
Average vacancy rate as percentage of all posts		8%	7%
Resource mobilization			
Fundraising	XB funds secured for the following year and beyond	\$260 million	\$225 million
	Total value of projects under development and in discussion with funders (at year-end, for next year and beyond, L2, L3)	\$170 million	End-year monitoring
Communications			
Outreach	Growth in ITC audience through social media followership (% and #of followers)	10% (369,076 followers)	5.3%** (345,395 followers)
	# of ITC's corporate website visitors	809,520	408,073
	# of ITC's corporate website sessions	1,279,087	603,692
	# of registered accounts to ITC Market Analysis Tools	1,550,000	1,414,000***
Partnerships			
	Number of active United Nations Sustainable Development Cooperation Frameworks (UNSDCFs)	50	51

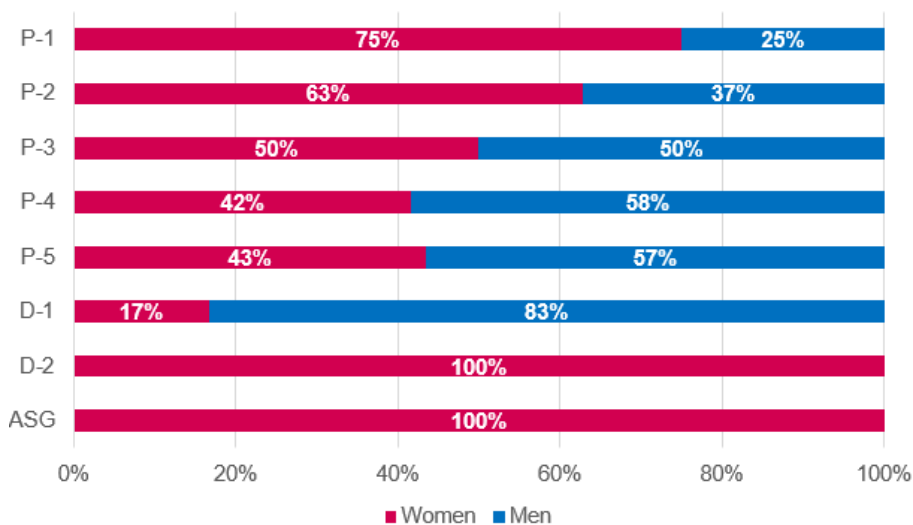
Source: ITC sections – KPI owners.

*This percentage represents the closed BOA recommendations for FY 2022 and prior years. In 2024, ITC received 7 new BOA recommendations for FY 2023.

** During Q1 2024, Facebook conducted a major cleanup which reduced the baseline by 7 thousand. The actual as of June is compared against the updated baseline.

*** The lower number is a result of a recent database cleanup. ITC conducted a targeted outreach campaign to verify the activity of older accounts, leading to the removal of some inactive accounts from the database.

The ITC gender parity dashboard by grade is available on the website of [UN System wide dashboard](#) on gender parity (page 5) and in the graph below:



5.4. Building organizational strengths

ITC's value proposition is based on trust, expertise, connectedness, and agility. These dynamic strengths are continuously nurtured and developed. Focused on expanding trade opportunities for MSMEs and achieving sustainable development, ITC uses its unique technical and operational capacities to meet client needs effectively.

Trust

Results-based management (RBM)

- ITC organized internal introductory sessions on value for money qualitative and quantitative reporting, and several RBM sessions on demand from projects, including for field personnel.
- ITC's Data management initiative in collaboration with business users organized a Data Management week to promote the use of ITC-standard data collection tools.
- A training programme to strengthen Monitoring, Evaluation, and Learning (MEL) systems and ensure they meet Independent Evaluation Unit (IEU) recommendations and international standards, including Donor Committee for Enterprise Development (DCED) was prepared, and will be delivered in Q3/Q4.

Risk management

- An internal working group was organized to propose improvements for the ITC guidelines and trainings on risk management.
- ITC's training materials for basic risk management in projects are under review.
- Starting risk assessment for 2024, for the corporate risk register, was carried out in Q1 and published in the Operational Plan; quarterly briefings for RBM included guidance on risk assessments for projects.

Reporting

- Mandatory reporting obligations were met as planned (year-end CCITF report, annual report, updates to Umoja SMA module on 2023 results, OECD-TOSSD, IATI etc.).

Expertise

Talent management strategy

- Market research for integrating skills mapping into the strategic workforce planning tool is complete and implementation options are being evaluated.
- A focal point has been designated for the expansion of an induction programme with introduction of a 'buddy system'.
- ITC is strengthening the recognition system for outstanding performance by exploring non-financial rewards and considering the possibility of a recognition ceremony.
- The WTO/ITC Exchange programme Memorandum of Understanding has been signed, and the implementation process is underway to increase mobility opportunities.

Innovation

- A round of Artificial Intelligence (AI) literacy training sessions was conducted in Q1 2024 to support the AI strategy. Additional sessions are planned for Q3 and Q4 2024.
- The Innovation Fair was successfully held on 11 July, attended by five Ambassadors, members of the innovation community, and ITC colleagues.
- An initial round of collaboration and efficiency training sessions was conducted with the learning and Development (L&D) Hub, with more planned for Q3 and Q4 2024.

Data management initiative

- The Beta version of the ITC Beneficiaries application was launched in June 2024, drawing data from the ITC Events application. It is now accessible to all ITC staff, supported by comprehensive user manuals and resources.
- In collaboration with our United Nations International Computing Centre (UNICC) partner, ITC is working to create a user profile and management area for registered users of integrated ITC tools. It will enable seamless navigation, customization of settings, and have enhanced security features.
- Fostering data savviness and compliance is an ongoing effort, achieved through trainings, advocacy, guiding materials, and the strengthening of internal data governance functions, with every client interaction and training session aimed at enhancing data skills and ensuring compliance.
- By the end of Q2 2024, six data products were developed to support operational integration and meet analytical needs.
- Setting up a data catalogue to make data products transparent and accessible is in progress with the structure established, while access protocols are yet to be finalized and implemented.
- An AI model has been trained using data from the Projects Portal to support tasks such as summarization and knowledge extraction.

Agility

Streamlined internal processes

- In Phase I, the Legal department has conducted a preliminary review of the Memorandum of Understanding (MOU) templates. Phase II will involve a comprehensive review, implementing operational efficiencies, incorporating relevant updates from the Office of Legal Affairs, and translating the revised templates into French and Spanish as required.
- The preparation of an all-ITC Guidance note on the establishment of host country agreements is ongoing, and will reflect evolving practices as they are consolidated, consistent with the country engagement strategy. ITC will continue to rely on the Service Level Agreements with UNOPS and UNDP for field service support where required.

ITC Moving Forward Action Plan

Significant progress was made in implementing the ITC Moving Forward Action Plan, launched in 2023. The initiative contains two separate action plans:

- A. The first covers six action points on tackling prohibited conduct, including an independent ITC-wide systems strengthening, underpinning ITC's zero-tolerance approach to prohibited conduct.
- B. The second plan covers 20 action points grouped under 6 headings, with the overall objective of enhancing our working culture and the underlying processes and systems.

Under part A, achievements have included the following:

- In 2023, ITC had commissioned an independent review of ITC's policies on prohibited conduct and the disciplinary process related to unsatisfactory conduct. In the first half of 2024 and based on this independent review, ITC finalized the work to recraft those policies in line with recommendations as well as UN best practices, and prepared the release of Executive Director's Bulletin (EDB) ITC/EDB/2024/05 - *Addressing discrimination, harassment, including sexual harassment, and abuse of authority*, as well as the administrative instruction ITC/AI/2024/02 - *Unsatisfactory conduct, investigations and the disciplinary process* (which meanwhile [Q3 2024] have been published). The focus of the updated policies is on prevention and early intervention, as well as the support to victims. With the issuance of these documents, ITC has formalized the establishment of the Intake Officer position at ITC. The responsibility to conduct preliminary assessments of official complaints will be conducted by this new function instead of the Director of DPS, as per the previous policies.
- The Intake Officer has been recruited and has taken up her function in June 2024. The officer acts as ITC's receiving point for complaints of unsatisfactory conduct, including allegations of fraud, discrimination, harassment, abuse of authority, sexual exploitation and sexual abuse. She will conduct

preliminary assessments of these complaints and will advise the Executive Director on any subsequent action, which may include launching an internal or external fact-finding investigation. The officer will also be able to provide reporters with information regarding other available resources, including informal options to resolve conflict.

- In June, ITC released the full 2023 ITC Report of the Executive Director on Disciplinary Measures and Other Actions Taken in Response to Fraud, Corruption and Other Wrongdoing (i.e. an update of the interim report that was circulated in 2023), thereby reconfirming ITC's transparency commitment regarding cases occurring in the organisation.

Achievements under part B include:

- Consultants: as a first piece in a wider reform effort, ITC introduced benefits for longer-serving consultants with full-time contracts, granting official UN holidays and up to 2 absence days per months as of the seventh month of service. ITC is also working towards greater coherence across the organisation of contractual modalities used and the remuneration levels.
- Employee Engagement Survey: Results were released to SMC in January 2024, presented to all-ITC in March and in section-specific sessions thereafter. The results have informed the SMC retreat in March 2024 and led among other to decisions related to the contractual modalities for consultants (see above), leadership trainings and internal communications.
- Rules of collaboration: these rules governing internal collaboration and role-defining within projects and fundraising were extensively reviewed and drafted by an internal working group. They have been peer reviewed within ITC and are being finalized for internal dissemination.

5.5. Independent evaluation: supporting learning and accountability

During the first half of 2024, the IEU undertook independent evaluations, provided training and technical assistance, coordinated ITC's involvement with the JIU, participated in initiatives of the OIOS and UN System-Wide Evaluation Office (SWEO), and worked on updating the ITC Evaluation Policy.

Independent evaluations:

Independent Evaluations and Reviews	Assessment Type
Completed	
Annual Evaluation Synthesis Report 2024 including the Midterm Evaluation of the ITC Strategic Plan 2022-2025	Strategic / Meta-evaluation
Final Evaluation of the Systematic Mechanism for Safer Trade (SYMST) Project	Project evaluation
Midterm Evaluation of the Project Linking Ukrainian SMEs in the Fruits and Vegetables Sector to Global and Domestic Markets and Value Chains – PHASE II	Project evaluation
Initiated	
Evaluation of the ITC Ethical Fashion Initiative (EFI)	Corporate evaluation
Midterm Evaluation of the Netherlands Trust Fund Phase V (NTF V): Long-Term Socio-Economic Impact Programme	Programme evaluation
Supporting African export promotion agencies to improve services for MSMEs	Sustainability review

The following evaluations were completed during the first half of 2024:

[Annual Evaluation Synthesis Report 2024 including the Midterm Evaluation of the ITC Strategic Plan 2022-2025](#): the 2024 AESR comprised a midterm evaluation of the ITC Strategic Plan 2022-2025 and a series of evaluation-related products and activities from 2023. The evaluation found that the Strategic Plan had successfully positioned the organization as a credible player in global trade, significantly contributing to sustainable and inclusive economic growth. It recommended a clearer definition of core offerings that would enhance internal cohesion. The evaluation underscored the importance of adapting the plan to changing contexts and recommends a strategic expansion of presence at the country level. Overall, the ITC has made considerable strides in promoting an economically beneficial, socially responsible, and environmentally conscious trade environment, aligning closely with the SDGs. The AESR was presented to the Joint Advisory Group in June.

[Final evaluation of the Systematic Mechanism for Safer Trade \(SYMST\) project](#): the SYMST project, funded by the European Union, with a budget of €2 million, aimed to improve food safety and market access for fruit and vegetable (F&V) sectors in the Lao People's Democratic Republic and Viet Nam. The project ran from December 2018 to October 2023 and focused on strengthening regulatory frameworks, enhancing institutional capacities, and increasing market opportunities. Despite the COVID-19 pandemic, the project delivered all outputs, such as raising awareness on plant health and pesticide use and promoting good agricultural practices. However, it fell short of achieving all intended outcomes due to the limited implementation period and the lack of sufficient technical staff at the subnational level. The evaluation highlighted the need for continued external assistance to sustain its gains and recommended a phased approach to project development, greater collaboration with other initiatives, and support for market structure and productivity enhancements.

[Midterm evaluation of the project Linking Ukrainian SMEs in the Fruits and Vegetables Sector to Global and Domestic Markets and Value Chains – PHASE II](#): the Ukraine Phase II Project, running from May 2021 to December 2024, aims to improve the competitiveness and export growth of Ukrainian SMEs in the F&V, nuts, and vine and wine sectors. The project, funded by the Swedish International Development Agency (Sida) with a budget of over USD 2,3 million, focuses on updating value chain roadmaps, strengthening SME capacities, enhancing BSOs, and creating business linkages for SMEs. The project expanded its sector coverage and has been extended to cover the entire country after the war in Ukraine began in February 2022. The project emphasizes environmental, social governance, corporate social responsibility, gender equity, and youth engagement. Despite the war, the project has trained more companies and individuals than targeted, contributing to their improved capacities and participation in trade fairs. However, some targets may not be achieved due to the conflict, such as the goal of enhancing BSOs to provide relevant services to SMEs. Key recommendations for the project's remaining period include improving the project's website and establishing contacts with agricultural extension services and educational institutions to raise awareness about recorded webinars.

IEU also provided Training and Technical Assistance: information sessions were provided to projects subject to Results-Oriented Monitoring (ROM) reviews (African Trade Observatory, Iraq: Strengthening the Agriculture and Agri-Food Value Chain and Improving Trade Policy (SAAVI), and the Philippines: Food Safety and Investment readiness projects) and the ITC EU Self Help Group. Technical assistance and direct support were provided to the project manager to carry out the Final Self-Evaluation of the project “ARISE Plus Malaysia” (EU). Technical support and quality assurance were provided to the project managers whose projects were subject to the following funder-led evaluations:

Evaluation	Funder	Status
The Gambia Independent Peacebuilding Fund Portfolio Evaluation 2017-2022	UNPBF	Completed
Final Evaluation of the West African Competitiveness Programme (WACOMP) in Sierra Leone	EU	Completed
Midterm Evaluation of the Growth for Rural Advancement and Sustainable Progress (GRASP) in Pakistan	EU	Completed
United Nations Sustainable Development Cooperation Framework End Evaluation for Ethiopia 2022-2025	UNSDCF	Ongoing
Evaluation of ITC Standards Map	BMZ and SECO	Completed
Final Evaluation of the ARISE Plus Laos PDR Project	EU	Ongoing
Midterm Evaluation of the Vietnam: Trade Policy and Promotion Project	SECO	Ongoing

JIU Reviews: In the first half of 2024, the IEU coordinated ITC’s involvement in finalizing two JIU reviews launched in 2023, covering topics on the use of non-staff personnel and related contractual modalities; and the quality, effectiveness, efficiency, and sustainability of health insurance schemes. Since the start of 2024, ITC has been involved in six new system-wide JIU reviews, including action taken on JIU reports and recommendations; policies and practices to prevent and respond to sexual exploitation and abuse; budgeting; donor-led assessment and the single-audit principle; and mutual recognition.

OIOS Assessment: The IEU is participating in the OIOS Inspection and Evaluation Division (IED) assessment on strengthening the role of evaluation and applying evaluation findings on programme design, delivery and policy directives in the UN Secretariat for the 2022-2023 biennium, launched in April.

System-Wide Evaluation Office (SWEQ) Activities: The IEU contributed to the UN evaluation evidence and the 2024 Quadrennial Comprehensive Policy Review (QCPR) process for the SWEQ by validating and updating the list of all country-level, regional, strategic, thematic, and policy evaluations produced by the UN system between 2021 and 2024.

ITC Evaluation Policy: The IEU has started updating the Policy, which includes fulfilling UN requirements related to gender, disability, and human rights.

5.6. Resource Mobilization

In the first half of 2024, ITC made significant progress in its resource mobilization efforts, signing extra-budgetary grants amounting approximately \$50 million. This achievement places ITC firmly on track to meet its annual targets and underscores the effectiveness of its Resource Mobilization Strategy 2022-2025.

Strengthening Relationships with Governmental Funders: ITC continued to reinforce its partnerships with key governmental funders, securing substantial grant agreements with the European Union, Republic of Korea, United Kingdom of Great Britain and Northern Ireland, Japan, Germany, and the United Arab Emirates. These agreements are crucial in sustaining ITC’s capacity to deliver impactful trade-related assistance globally.

Diversifying the Funding Base: ITC has remained committed to broadening its funding sources by engaging with the private sector, foundations, and multilateral organizations. Notably, ITC signed agreements with Visa Inc., HALBA, and Alibaba Group, reflecting results in leveraging private sector partnerships. In collaboration with multilateral organizations, ITC secured funding agreements with UN-Habitat, the Standards and Trade Development Facility, UN Department of Economic and Social Affairs (UNDESA), the Asian Development Bank, and the United Nations Convention to Combat Desertification (UNCCD), thereby enhancing the diversity of its financial base.

Decentralization and Local Engagement: in alignment with its goal of decentralizing operations, ITC prioritized engaging funders within beneficiary countries. This approach yielded notable successes, including agreements for EU-funded projects such as [ASEAN: Sustainable Connectivity Package \(SCOPE\)](#) and [Promoting new non-traditional exports in Ecuador \(NEXT Ecuador\)](#). Additionally, ITC expanded its reach to non-traditional funders, securing an agreement with the Conflict-Related Sexual Violence Prevention, UN Multi-Partner Trust Fund, for a project in South Sudan.

Internal Capacity Building and Coordination: to ensure the continued success of its resource mobilization efforts, ITC conducted a Resource Mobilization Steering Committee (RMSC) meeting focused on onboarding new Funder Focal Points. The meeting provided updates on their roles, shared valuable resources, and disseminated best practices. ITC also engaged in targeted discussions on specific resource mobilization opportunities, with an emphasis on green funding. Furthermore, capacity-building training sessions were organized to enhance the ability of ITC staff to present the organization effectively to external stakeholders and to strengthen resource mobilization skills.

These initiatives reflect ITC's ongoing commitment to securing the necessary resources to support its mission, ensuring that the organization remains responsive and effective in a rapidly changing global environment.

Annex I: List of projects by country / region and impact areas

The global/regional/country information for the OP budget and delivery split is based on the percentages allocated by project/programme managers for each project. These percentages may change during the year for multi-country projects, e.g., if specific activities cannot take place in a country as planned. Projects with Jan-Jun 2024 expenditures below \$5k and no OP budget are not listed. The projects highlighted in green were not included in the initial Operational plan 2024.

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
Afghanistan	■	■	OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
Albania			CEFTA: Support to regional integration (B973)					■			Deutsche Gesellschaft für Internationale Zusammenarbeit	7	2	25%
			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Trade promotion East: Balkan States and Central Asia (C178)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	292	254	87%
Algeria			Algeria: Strengthening the Competitiveness of the Agri-food and Beverage sector (C259)	■	■						International Islamic Trade Finance Corporation	47	77	164%
			Algeria: Strengthening the competitiveness of the Information and Digital Technology (IDT) sector (C258)	■	■		■				International Islamic Trade Finance Corporation	93	105	112%
			Euromed: Providing trade and market intelligence for better informed decisions (TIFM 2) (A340)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	101	46	46%
Angola	■	■	AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	
Antigua and Barbuda		■	Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■	■				European Commission, Directorate-General International Partnerships	4	4	96%
			CARIFORUM: UK Trade Partnerships Programme (B900)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	21	27	125%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%
Argentina			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
Armenia		■	Armenia: Building sustainable apparel and agribusiness value chains (C238)	■	■	■	■				Delegation of the European Union to Armenia	747	293	39%
			Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■						Asian Development Bank	-	6	
			Trade and market intelligence for the Eastern Partnership Countries (B802)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	45	21	47%
Azerbaijan			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
		■	Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■						Asian Development Bank	-	6	
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Trade and market intelligence for the Eastern Partnership Countries (B802)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	45	21	47%
Bahamas			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
		■	Non-ODA: UK Trade Partnerships Programme (C166)	■			■				Foreign, Commonwealth and Development Office of the UK	57	76	132%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%
Bahrain		■	Gulf region: Harnessing the economic potential of women entrepreneurs in the Gulf Cooperation Council countries (SheTrades) (C316)		■						Visa International Services Association - Dubai	4	21	549%
Bangladesh	■	■	Bangladesh, Rwanda, Uganda: Diagnostic studies for trade diversification (C303)	■					■		Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States	100	61	61%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■						Asian Development Bank	-	6	
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	4	4	96%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
Barbados		■	Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
			Non-ODA: UK Trade Partnerships Programme (C166)	■			■				Foreign, Commonwealth and Development Office of the UK	57	76	132%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%
Belarus			Trade and market intelligence for the Eastern Partnership Countries (B802)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	45	21	47%
			Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	4	4	96%
Belize		■	Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%
											ITF Window 1	2	-	0%
Benin	■	■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			AfCFTA: Empowering women in the AfCFTA - Phase 2 (SheTrades) (C101)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	18	5	26%
			Benin, Côte d'Ivoire, Mali and Uganda: Building Resilient Trade Competitiveness by Fast Tracking the Digital Technology Sector (NTF V) (C154)				■				Ministry of Foreign Affairs of the Netherlands	79	42	53%
			Bénin: Stratégie Nationale d'Exportation - Élaboration et gestion mise en oeuvre (C096)	■	■	■					Ministère de l'Industrie et du Commerce du Bénin	299	-	0%
			Burkina Faso et Bénin: Création d'activités génératrices de revenu alternatives pour les communautés vivant autour du complexe w-arly-penjari (C108)	■	■	■					European Commission, Directorate-General International Partnerships	296	155	52%
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			NTF V Programme Coordination (C094)						■		Ministry of Foreign Affairs of the Netherlands	40	26	64%
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
Bhutan		■	Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
Bolivia (Plurinational State of)		■	Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
Bosnia and Herzegovina		■	CEFTA: Support to regional integration (B973)					■			Deutsche Gesellschaft für Internationale Zusammenarbeit	7	2	25%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
Brazil			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	113	91	81%
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
Brunei Darussalam			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
Burkina Faso	■	■		■	■	■	■	■			European Commission, Directorate-General International Partnerships	380	121	32%

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)								ITF Window 1	2	-	0%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	
			Burkina Faso et Bénin: Création d'activités génératrices de revenu alternatives pour les communautés vivant autour du complexe w-arly-penjari (C108)	■	■	■					European Commission, Directorate-General International Partnerships	296	155	52%
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
Burundi	■	■	Burundi: Market Access Upgrade Programme - MARKUP (B718)	■				■			European Commission, Directorate-General International Partnerships	140	(0)	0%
			EAC: EU Market Access Upgrade Programme Phase II (MARKUP II) (C189)	■		■		■			European Commission, Directorate-General International Partnerships	1,388	608	44%
Cabo Verde		■	ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
Cambodia	■	■	Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	84	118	140%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			ITF Window 1	2	-	0%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
Cameroon		■	AfCFTA Export Training Programme for African SMEs (B972)						■		African Export-Import Bank	6	1	16%
			Cameroon: UK Trade Partnerships Programme (B899)	■	■	■					International Islamic Trade Finance Corporation	-	3	
			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%
Central African Republic	■	■	République Centrafricaine: Programme d'appui à la promotion de l'entreprenariat en milieu urbain et rural (PAPEUR) (B867)	■	■						European Commission, Directorate-General International Partnerships	3,220	1,100	34%
Chad	■	■	OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
Chile			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
China			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■			■			Department of Commerce of Hunan Province China	17	3	20%
Colombia		■	Colombia: Youth Startup Academy (C216)		■	■	■				Ministry of SMEs and Startups of the Republic of Korea	-	67	
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
Comoros		■	Comoros: Improving public-private dialogue and quality management systems to benefit from Economic Partnership Agreement with the EU (B963)						■		European Commission, Directorate-General International Partnerships	448	278	62%
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%
Costa Rica			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	
			Alliance for Product Quality in Africa (B928)	■	■						Deutsche Gesellschaft für Internationale Zusammenarbeit	21	19	94%
			Benin, Côte d'Ivoire, Mali and Uganda: Building Resilient Trade Competitiveness by Fast Tracking the Digital Technology Sector (NTF V) (C154)				■				Ministry of Foreign Affairs of the Netherlands	79	42	53%
			Côte D'Ivoire: UK Trade Partnerships Programme (B902)	■	■						Foreign, Commonwealth and Development Office of the UK	-	32	
Côte d'Ivoire		■	Côte d'Ivoire: Creation of a Production and Product Development Hub for Artisans and emerging Designers (C233)	■	■	■					ENI - Côte d'Ivoire	724	413	57%
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			NTF V Programme Coordination (C094)						■		Ministry of Foreign Affairs of the Netherlands	40	26	64%
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
Curaçao		■	Curaçao: National Export Strategy and Implementation Management (B896)	■	■	■	■				Ministry of Economic Development of Curaçao	27	35	128%

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Democratic Republic of the Congo (the)	■	■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%		
												ITF Window 1	2	-	0%	
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■					European Commission, Directorate-General International Partnerships	79	43	54%
				AfCFTA Export Training Programme for African SMEs (B972)							■		African Export-Import Bank	6	1	16%
													International Islamic Trade Finance Corporation	-	3	
COMESA Cross Border Trade Initiative: Facilitating Small-Scale Trade Across the Borders (B796)			■				■			Common Market for Eastern and Southern Africa	42	1	2%			
Dominica	■	■	Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	4	4	96%		
			CARIFORUM: UK Trade Partnerships Programme (B900)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	21	27	125%		
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■			ITF Window 1	6	3	51%	
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■				European Commission, Directorate-General International Partnerships	65	15	23%	
Dominican Republic	■	■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%		
												ITF Window 1	2	-	0%	
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■				European Commission, Directorate-General International Partnerships	79	43	54%	
			Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■				European Commission, Directorate-General International Partnerships	4	4	96%	
			CARIFORUM: UK Trade Partnerships Programme (B900)	■	■	■	■					Foreign, Commonwealth and Development Office of the UK	21	27	125%	
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■			ITF Window 1	6	3	51%	
			Global: Climate competitiveness: Building opportunities in the green economy for emerging and developing countries (C190)				■					European Commission, Directorate-General for Trade	200	50	25%	
Inclusive trade: SheTrades initiative (C131)		■							ITF Window 1	38	30	81%				

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			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5		
Ecuador			Ecuador: Pilot on indigenous peoples and trade (IPT) (C351)		■					■	ITF Window 1	59	14	24%	
			Ecuador: Promoting Gender-Responsive Public Procurement for Agricultural Products (SheTrades) (C251)		■						Deutsche Gesellschaft für Internationale Zusammenarbeit	-	45		
		■	Ecuador: Promoting new non-traditional exports (NEXT Ecuador) (B452)	■	■			■			European Commission, Directorate-General International Partnerships	1,466	687	47%	
			Global: Climate competitiveness: Building opportunities in the green economy for emerging and developing countries (C190)			■					European Commission, Directorate-General for Trade	200	50	25%	
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5		
Egypt			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%	
											International Islamic Trade Finance Corporation	-	3		
			Egypt: Effective trade support for export-driven industrialization post COVID-19 (C275)						■		International Islamic Trade Finance Corporation	28	-	0%	
			Egypt: Improving the international competitiveness of the textile and clothing sector (GTEX/MENATEX) (B673)	■	■	■	■	■			State Secretariat for Economic Affairs of Switzerland	-	8		
			Egypt: Increasing export competitiveness in the handicrafts and agri-food sectors - Phase 2 (SheTrades) (C263)	■	■						International Islamic Trade Finance Corporation	187	-	0%	
			Egypt: Textile and clothing programme Phase II (C336)	■	■	■	■					State Secretariat for Economic Affairs of Switzerland	234	61	26%
												Swedish International Development Cooperation Agency	234	13	6%
			Euromed: Providing trade and market intelligence for better informed decisions (TIFM 2) (A340)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	101	46	46%	
			Global: Networking and knowledge management for the textile and clothing sector (GTEX) (B451)	■		■		■			State Secretariat for Economic Affairs of Switzerland	-	16		
		Global: Textile and Clothing programme Phase II (C297)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	52	1	2%		
		MENATEX Regional: Textile and clothing programme II (C337)	■	■	■	■				Swedish International Development Cooperation Agency	58	10	17%		

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El Salvador		■	El Salvador: Export promotion and diversification (C157)	■	■	■	■				Business Development Fund - ITC	-	(1)		
											European Commission, Directorate-General International Partnerships	-	261		
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■					ITF Window 1	-	5	
Eswatini		■	Eswatini: Promoting growth through competitive alliances I (B978)	■						■	European Commission, Directorate-General International Partnerships	978	418	43%	
			Eswatini: Promoting growth through competitive alliances II (B992)	■							European Commission, Directorate-General International Partnerships	1,170	430	37%	
			Eswatini: Promoting growth through competitive alliances III (C229)	■	■						■	European Commission, Directorate-General International Partnerships	1,028	131	13%
Ethiopia		■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%	
			Alliance for Product Quality in Africa (B928)	■	■							Deutsche Gesellschaft für Internationale Zusammenarbeit	21	19	94%
			COMESA Cross Border Trade Initiative: Facilitating Small-Scale Trade Across the Borders (B796)		■			■				Common Market for Eastern and Southern Africa	42	1	2%
			Ethiopia: Building Alliances for Action in Coffee from seed to cup (NTF V) (C148)	■								Ministry of Foreign Affairs of the Netherlands	475	329	69%
			Ethiopia: Building Resilient Trade Competitiveness by Fast Tracking the Digital Technology Sector (NTF V) (C149)					■				Ministry of Foreign Affairs of the Netherlands	423	263	62%
			NTF V Programme Coordination (C094)								■	Ministry of Foreign Affairs of the Netherlands	40	26	64%
			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■				■			Department of Commerce of Hunan Province China	17	3	20%
			Programme Management: UK Trade Partnerships Programme (B908)	■								Foreign, Commonwealth and Development Office of the UK	6	22	380%
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■					Foreign, Commonwealth and Development Office of the UK	84	118	140%
Fiji		■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%	
			Pacific: UK Trade Partnerships Programme (C292)	■	■	■						Foreign, Commonwealth and Development Office of the UK	97	140	144%
			Programme Management: UK Trade Partnerships Programme (B908)	■								Foreign, Commonwealth and Development Office of the UK	6	22	380%

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Gabon		■	OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
Gambia	■	■	Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
			The Gambia: Addressing the drivers and causes of vulnerability in migration among border communities along the Trans-Gambia transport corridor (C071)		■			■			MPTF - Start-up Fund for Safe, Orderly and Regular Migration	284	215	76%
			The Gambia: Localizing SDGs - Improving the livelihoods of vulnerable women and youth around the Senegambia Bridge (C036)		■						MPTF - United Nations Trust Fund for Human Security	9	31	338%
			The Gambia: Strengthening the National Infrastructure for Peace to Promote Social Cohesion (C206)		■						MPTF - Peacebuilding Fund	327	68	21%
Georgia			Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■						Asian Development Bank	-	6	
			Trade and market intelligence for the Eastern Partnership Countries (B802)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	45	21	47%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%
											ITF Window 1	2	-	0%
Ghana		■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	
			Alliance for Product Quality in Africa (B928)	■	■						Deutsche Gesellschaft für Internationale Zusammenarbeit	21	19	94%

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			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			Ghana: Building Alliances for Action in Cocoa from bean to bar (NTF V) (C150)	■							Ministry of Foreign Affairs of the Netherlands	552	424	77%
			Ghana: Building Resilient Trade Competitiveness by Fast Tracking the Digital Technology Sector (NTF V) (C151)				■				Ministry of Foreign Affairs of the Netherlands	408	234	57%
			Ghana: Developing cocoa and associated crops through the Sankofa Project empowered by Alliances for Action (B766)	■	■	■					HALBA	113	48	43%
											Max Havelaar Foundation	50	-	0%
			Ghana: UK Trade Partnerships Programme (B903)	■	■						Foreign, Commonwealth and Development Office of the UK	41	62	151%
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			NTF V Programme Coordination (C094)						■		Ministry of Foreign Affairs of the Netherlands	40	26	64%
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
			Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	6	6	96%
			CARIFORUM: UK Trade Partnerships Programme (B900)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	21	27	125%
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%
Guatemala		■	Guatemala: Facilitating Exports and Investment through enhanced digitalisation of government services and promotion of sustainable and inclusive trade with the EU (C294)	■	■	■	■				Business Development Fund - ITC	-	13	

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			Guatemala: Strengthening the business skills and employability of informal entrepreneurs at the Ciudad Pedro de Alvarado Border (B615)		■		■				United States Agency for International Development	555	315	57%	
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■					ITF Window 1	-	5	
Guinea	■	■	ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%	
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%	
			Guinée: Programme d'appui à l'integration socio-economique des jeunes (INTEGRA) (B463)	■	■		■				European Commission, Directorate-General International Partnerships	-	55		
			OIC: Trade and market intelligence for ICDT (C175)						■			Islamic Centre for Development of Trade	1	0	51%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■			ITF Window 1	30	17	56%
Guinea-Bissau	■	■	ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%	
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%	
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%	
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■			ITF Window 1	30	17	56%
Guyana		■	Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	4	4	96%	
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■			ITF Window 1	6	3	51%
			OIC: Trade and market intelligence for ICDT (C175)					■				Islamic Centre for Development of Trade	1	0	51%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■				European Commission, Directorate-General International Partnerships	65	15	23%
Haiti	■	■	Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%	

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Honduras		■	El Amatillo-Honduras: Creating Resilience and Employment for Communities in Remote Environments (CRECER) (C074)		■						United States Agency for International Development	187	12	6%		
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■					ITF Window 1	-	5		
India			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41			
Indonesia			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41			
			Inclusive trade: SheTrades initiative (C131)		■							ITF Window 1	38	30	81%	
			Indonesia: Enhancing procurement from women-owned and led businesses (SheTrades) (C198)	■	■				■	■		Unilever	19	19	102%	
Iran (Islamic Republic of)			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%		
			OIC: Trade and market intelligence for ICDDT (C175)					■				Islamic Centre for Development of Trade	1	0	51%	
Iraq		■	Iraq: Housing & complementary job creation (C254)	■	■	■					Business Development Fund - ITC	-	(2)			
											European Commission, Directorate-General International Partnerships	1,495	286	19%		
			Iraq: Strengthening the Agriculture and Agri-Food Value Chain and Improving Trade Policy (SAAVI) (B960)	■	■	■	■		■			European Commission, Directorate-General International Partnerships	7,444	4,356	59%	
Jamaica		■	SheTrades: Accelerator Programme for women entrepreneurs in the Apparel, Accessories and Home Décor sector (C052)		■						Deutsche Gesellschaft für Internationale Zusammenarbeit	-	7			
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■	■	■					European Commission, Directorate-General International Partnerships	380	121	32%
													ITF Window 1	2	-	0%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■				European Commission, Directorate-General International Partnerships	79	43	54%	
			Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■				European Commission, Directorate-General International Partnerships	4	4	96%	
CARIFORUM: UK Trade Partnerships Programme (B900)	■	■	■	■					Foreign, Commonwealth and Development Office of the UK	21	27	125%				
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%		

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			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%
			Euromed: Providing trade and market intelligence for better informed decisions (TIFM 2) (A340)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	101	46	46%
			Global: Textile and Clothing programme Phase II (C297)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	52	1	2%
			Jordan: Improving the international competitiveness of the textile and clothing sector (MENATEX) (B811)	■	■	■					Swedish International Development Cooperation Agency	-	17	
Jordan		■	Jordan: Textile and clothing programme Phase II (C335)	■	■	■	■				Swedish International Development Cooperation Agency	514	177	34%
			Jordan: Trade for Employment Project: "Improving Business Environment for SMEs Through Trade Facilitation" (B639)	■	■	■			■		Deutsche Gesellschaft für Internationale Zusammenarbeit	678	240	35%
			MENATEX Regional: Textile and clothing programme II (C337)	■	■	■	■				Swedish International Development Cooperation Agency	58	10	17%
			SheTrades: Accelerator Programme for women entrepreneurs in the Apparel, Accessories and Home Décor sector (C052)		■						Deutsche Gesellschaft für Internationale Zusammenarbeit	-	6	
			Central Asia: Ready4Trade (R4TCA) (B723)				■		■		European Commission, Directorate-General International Partnerships	216	171	79%
Kazakhstan		■	Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■						Asian Development Bank	-	6	
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Sustainable connectivity and growth in Central Asia (C306)	■	■	■	■				Business Development Fund - ITC	-	3	
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%
Kenya		■									ITF Window 1	2	-	0%
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	

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			COMESA Cross Border Trade Initiative: Facilitating Small-Scale Trade Across the Borders (B796)		■			■			Common Market for Eastern and Southern Africa	49	1	2%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			EAC: EU Market Access Upgrade Programme Phase II (MARKUP II) (C189)	■		■		■			European Commission, Directorate-General International Partnerships	1,388	608	44%
			Global: Climate competitiveness: Building opportunities in the green economy for emerging and developing countries (C190)			■					European Commission, Directorate-General for Trade	200	50	25%
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Kenya and Pakistan: Creating digital entrepreneurship opportunities for refugees (REMI) (C212)		■		■				Visa Foundation	327	143	44%
			Kenya: Designing the Future, a Green and Inclusive Fashion Ecosystem (C242)	■	■	■		■			Italian Agency for Development Cooperation - Nairobi	-	1,010	
			Kenya: Promoting sustainable socio-economic development and creating market-based livelihoods opportunities for refugees and host communities (C085)	■	■	■	■				Korea International Cooperation Agency	1,373	266	19%
			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■			■			Department of Commerce of Hunan Province China	17	3	20%
			SheTrades: Accelerator Programme for women entrepreneurs in the Apparel, Accessories and Home Décor sector (C052)		■						Deutsche Gesellschaft für Internationale Zusammenarbeit	-	6	
Kuwait			Gulf region: Harnessing the economic potential of women entrepreneurs in the Gulf Cooperation Council countries (SheTrades) (C316)		■						Visa International Services Association - Dubai	4	21	549%
			Central Asia: Ready4Trade (R4TCA) (B723)				■		■		European Commission, Directorate-General International Partnerships	216	171	79%
			Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■						Asian Development Bank	-	6	
			Global: Networking and knowledge management for the textile and clothing sector (GTEX) (B451)	■		■		■			State Secretariat for Economic Affairs of Switzerland	-	16	
Kyrgyzstan		■	Kyrgyzstan: Improving the international competitiveness of the textile and clothing sector (GTEX) (B676)	■	■	■	■	■			State Secretariat for Economic Affairs of Switzerland	-	70	
			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Sustainable connectivity and growth in Central Asia (C306)	■	■	■	■				Business Development Fund - ITC	-	3	

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered	
Lao People's Democratic Republic	■	■	Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41		
			Programme Management: UK Trade Partnerships Programme (B908)	■								Foreign, Commonwealth and Development Office of the UK	6	22	380%
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■					Foreign, Commonwealth and Development Office of the UK	84	118	140%
Lebanon		■	Euromed: Providing trade and market intelligence for better informed decisions (TIFM 2) (A340)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	101	46	46%	
			SheTrades: Accelerator Programme for women entrepreneurs in the Apparel, Accessories and Home Décor sector (C052)		■							Deutsche Gesellschaft für Internationale Zusammenarbeit	-	6	
Lesotho	■	■	Lesotho: Expanding market linkages for wool and mohair sector (C209)		■	■					Business Development Fund - ITC	22	6	26%	
			Lesotho: Increasing competitiveness and decent work in the T&C sector (C192)	■								International Labour Organization	374	60	16%
Liberia	■	■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%	
				ITF Window 1	2	-	0%								
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■				European Commission, Directorate-General International Partnerships	79	43	54%
			AfCFTA: Empowering women in the AfCFTA - Phase 2 (SheTrades) (C101)		■			■				Deutsche Gesellschaft für Internationale Zusammenarbeit	18	5	26%
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■			ITF Window 1	6	3	51%
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■				■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■				■			European Commission, Directorate-General International Partnerships	202	92	46%
Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■			■			ITF Window 1	30	17	56%		
Madagascar	■	■	Madagascar: UK Trade Partnerships Programme (B904)	■	■		■	■			Foreign, Commonwealth and Development Office of the UK	-	112		

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			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■			■			Department of Commerce of Hunan Province China	17	3	20%	
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%	
Malawi	■	■	AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%	
												International Islamic Trade Finance Corporation	-	3	
			AfCFTA: Empowering women in the AfCFTA - Phase 2 (SheTrades) (C101)		■			■				Deutsche Gesellschaft für Internationale Zusammenarbeit	18	5	26%
			COMESA Cross Border Trade Initiative: Facilitating Small-Scale Trade Across the Borders (B796)		■			■				Common Market for Eastern and Southern Africa	42	1	2%
Malaysia			OIC: Trade and market intelligence for ICDDT (C175)				■			Islamic Centre for Development of Trade	1	0	51%		
Maldives		■	OIC: Trade and market intelligence for ICDDT (C175)				■			Islamic Centre for Development of Trade	1	0	51%		
Mali	■	■	Benin, Côte d'Ivoire, Mali and Uganda: Building Resilient Trade Competitiveness by Fast Tracking the Digital Technology Sector (NTF V) (C154)				■				Ministry of Foreign Affairs of the Netherlands	79	42	53%	
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■				Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■				European Commission, Directorate-General International Partnerships	202	92	46%
			NTF V Programme Coordination (C094)							■		Ministry of Foreign Affairs of the Netherlands	40	26	64%
			OIC: Trade and market intelligence for ICDDT (C175)						■			Islamic Centre for Development of Trade	1	0	51%
Mauritania	■	■	Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%	
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■				European Commission, Directorate-General International Partnerships	336	153	46%
Mauritius		■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%	
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■					Foreign, Commonwealth and Development Office of the UK	-	41	
			Global: Climate competitiveness: Building opportunities in the green economy for emerging and developing countries (C190)				■					European Commission, Directorate-General for Trade	200	50	25%

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			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■			■			Department of Commerce of Hunan Province China	19	4	20%
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%
Mexico			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
Mongolia		■	Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Mongolia: National Export Strategy (C281)	■	■	■					Ministry of Food, Agriculture, and Light Industry of Mongolia	21	10	46%
Montenegro			CEFTA: Support to regional integration (B973)					■			Deutsche Gesellschaft für Internationale Zusammenarbeit	7	2	25%
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	
			Euromed: Providing trade and market intelligence for better informed decisions (TIFM 2) (A340)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	101	46	46%
			Global: Networking and knowledge management for the textile and clothing sector (GTEX) (B451)	■		■		■			State Secretariat for Economic Affairs of Switzerland	-	16	
Morocco			Global: Textile and Clothing programme Phase II (C297)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	52	1	2%
			MENATEX Regional: Textile and clothing programme II (C337)	■	■	■	■				Swedish International Development Cooperation Agency	58	10	17%
			Morocco: Improving the international competitiveness of the textile and clothing sector (GTEX/MENATEX) (B674)	■		■					State Secretariat for Economic Affairs of Switzerland	-	(5)	
											Swedish International Development Cooperation Agency	-	12	
			Morocco: Textile and Clothing programme Phase II (C339)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	234	19	8%
											Swedish International Development Cooperation Agency	280	181	65%

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Mozambique	■	■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%	
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■					Foreign, Commonwealth and Development Office of the UK	-	203	
			OIC: Trade and market intelligence for ICDT (C175)						■			Islamic Centre for Development of Trade	1	0	51%
			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■			■				Department of Commerce of Hunan Province China	17	3	20%
Myanmar	■	■	Myanmar: Trade-Related Technical Assistance (ARISE+ Myanmar) (B567)	■	■		■				European Commission, Directorate-General International Partnerships	1,195	1,106	93%	
			NTF V Programme Coordination (C094)						■			Ministry of Foreign Affairs of the Netherlands	54	34	64%
Nepal	■	■	Nepal: Trade-Related Assistance (B731)	■							European Commission, Directorate-General International Partnerships	1,313	556	42%	
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■					Foreign, Commonwealth and Development Office of the UK	84	118	140%
Nicaragua		■	Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5		
Niger	■	■	AfCFTA: Empowering women in the AfCFTA - Phase 2 (SheTrades) (C101)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	18	5	26%	
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%	
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■				European Commission, Directorate-General International Partnerships	202	92	46%
			OIC: Trade and market intelligence for ICDT (C175)						■			Islamic Centre for Development of Trade	1	0	51%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■			■		ITF Window 1	30	17	56%
Nigeria		■	AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%	
											International Islamic Trade Finance Corporation	-	3		
			AfCFTA: Empowering women in the AfCFTA - Phase 2 (SheTrades) (C101)		■			■				Deutsche Gesellschaft für Internationale Zusammenarbeit	20	5	26%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■					Foreign, Commonwealth and Development Office of the UK	-	41	

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			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Nigeria: Inclusive Digital Entrepreneurship in the Agri-food Sector (IDEAS) (C286)		■		■				Ministry of Foreign Affairs of Japan	169	168	99%
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	84	118	140%
North Macedonia		■	CEFTA: Support to regional integration (B973)					■			Deutsche Gesellschaft für Internationale Zusammenarbeit	7	2	25%
Oman			Gulf region: Harnessing the economic potential of women entrepreneurs in the Gulf Cooperation Council countries (SheTrades) (C316)		■						Visa International Services Association - Dubai	5	26	549%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			Kenya and Pakistan: Creating digital entrepreneurship opportunities for refugees (REMI) (C212)		■		■				Visa Foundation	327	143	44%
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
Pakistan			Pakistan: Gender-responsive UK export information and network (C343)	■	■						Foreign, Commonwealth and Development Office of the UK	145	192	132%
			Pakistan: Growth for rural advancement and sustainable progress (GRASP) (B466)*	■	■	■	■				European Commission, Directorate-General International Partnerships	13,072	4,672	36%
											ITF Window 1	52	49	94%
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	11	43	380%
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	84	118	140%

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Panama		■	Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
Papua New Guinea		■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%
			ITF Window 1	2	-	0%								
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
			Pacific: UK Trade Partnerships Programme (C292)	■	■	■					Foreign, Commonwealth and Development Office of the UK	97	140	144%
			Programme Management: UK Trade Partnerships Programme (B908)	■						Foreign, Commonwealth and Development Office of the UK	6	22	380%	
Paraguay		■	Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
Peru			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5	
Philippines			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			Global: Climate competitiveness: Building opportunities in the green economy for emerging and developing countries (C190)			■					European Commission, Directorate-General for Trade	200	50	25%
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Philippines: Trade-Related Assistance (Arise + Philippines) (C007)		■			■	■		European Commission, Directorate-General International Partnerships	1,355	1,250	92%
			The Philippines: Food safety and Investment readiness (C231)	■							European Commission, Directorate-General International Partnerships	132	31	23%
										ITF Window 1	18	-	0%	
Qatar			Gulf region: Harnessing the economic potential of women entrepreneurs in the Gulf Cooperation Council countries (SheTrades) (C316)		■						Visa International Services Association - Dubai	4	21	549%
Republic of Moldova (the)		■	CEFTA: Support to regional integration (B973)					■			Deutsche Gesellschaft für Internationale Zusammenarbeit	8	2	25%

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			Trade and market intelligence for the Eastern Partnership Countries (B802)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	57	27	47%
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	
			AfCFTA: Empowering women in the AfCFTA - Phase 2 (SheTrades) (C101)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	18	5	26%
			Alliance for Product Quality in Africa (B928)	■	■						Deutsche Gesellschaft für Internationale Zusammenarbeit	21	19	94%
			Bangladesh, Rwanda, Uganda: Diagnostic studies for trade diversification (C303)	■					■		Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States	97	59	61%
Rwanda	■	■	EAC: EU Market Access Upgrade Programme Phase II (MARKUP II) (C189)	■		■		■			European Commission, Directorate-General International Partnerships	1,388	608	44%
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■			■			Department of Commerce of Hunan Province China	17	3	20%
			Rwanda: Amplifying digital opportunities for cross-border trade (C360)		■	■	■	■			Business Development Fund - ITC	-	6	
			Rwanda: Value Added Initiative to Boost Employment for Refugees (REMI) (C225)		■						Business Development Fund - ITC	-	(2)	
											TradeMark Africa - Rwanda	189	133	70%
			Rwanda: Value Added Initiative to Boost Employment for Women-led Businesses (C195)		■	■	■				TradeMark Africa - Rwanda	-	679	
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
Saint Kitts and Nevis		■	Non-ODA: UK Trade Partnerships Programme (C166)	■			■				Foreign, Commonwealth and Development Office of the UK	57	76	132%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%
Saint Lucia		■	Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	4	4	96%

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			CARIFORUM: UK Trade Partnerships Programme (B900)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	21	27	125%	
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%	
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%	
Saint Vincent and the Grenadines	■		Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	4	4	96%	
			CARIFORUM: UK Trade Partnerships Programme (B900)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	24	30	125%	
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%	
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	65	15	23%	
Samoa		■	Pacific: UK Trade Partnerships Programme (C292)	■	■	■				Foreign, Commonwealth and Development Office of the UK	97	140	144%		
Saudi Arabia			Gulf region: Harnessing the economic potential of women entrepreneurs in the Gulf Cooperation Council countries (SheTrades) (C316)		■						Visa International Services Association - Dubai	4	21	549%	
Senegal	■	■	AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	12	2	16%	
											International Islamic Trade Finance Corporation	-	6		
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■				Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■				European Commission, Directorate-General International Partnerships	202	92	46%
			Global: Climate competitiveness: Building opportunities in the green economy for emerging and developing countries (C190)			■						European Commission, Directorate-General for Trade	200	50	25%
			NTF V Programme Coordination (C094)							■		Ministry of Foreign Affairs of the Netherlands	40	26	64%
			OIC: Trade and market intelligence for ICDT (C175)						■			Islamic Centre for Development of Trade	1	0	51%
			Programme Management: UK Trade Partnerships Programme (B908)	■									Foreign, Commonwealth and Development Office of the UK	6	22
			Senegal: Alliances for Value Addition in Cashew Nut (NTF V) (C152)	■							Ministry of Foreign Affairs of the Netherlands	481	219	46%	

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			Senegal: Building Resilient Trade Competitiveness by Fast Tracking the Digital Technology Sector (NTF V) (C153)				■				Ministry of Foreign Affairs of the Netherlands	340	207	61%
			Sénégal: Programme d'appui à la Compétitivité de l'Afrique de l'Ouest (PACAO) (B461)	■	■		■	■			European Commission, Directorate-General International Partnerships	415	1,786	430%
			SheTrades: Accelerator Programme for women entrepreneurs in the Apparel, Accessories and Home Décor sector (C052)		■						Deutsche Gesellschaft für Internationale Zusammenarbeit	-	6	
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	84	118	140%
Serbia			CEFTA: Support to regional integration (B973)					■			Deutsche Gesellschaft für Internationale Zusammenarbeit	7	2	25%
			Trade promotion East: Balkan States and Central Asia (C178)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	292	254	87%
Seychelles		■	Non-ODA: UK Trade Partnerships Programme (C166)	■			■				Foreign, Commonwealth and Development Office of the UK	57	76	132%
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■			Deutsche Gesellschaft für Internationale Zusammenarbeit	112	25	22%
			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
Sierra Leone	■	■	Sierra Leone: Empowering youth through digital technologies (C214)		■		■				Business Development Fund - ITC	-	12	
			Sierra Leone: West Africa Competitiveness Programme (B457)	■	■			■			United Nations Industrial Development Organization	47	44	95%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
Solomon Islands	■	■	Pacific: UK Trade Partnerships Programme (C292)	■	■	■					Foreign, Commonwealth and Development Office of the UK	97	140	144%
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%
South Africa		■	AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			SheTrades: Accelerator Programme for women entrepreneurs in the Apparel, Accessories and Home Décor sector (C052)		■						Deutsche Gesellschaft für Internationale Zusammenarbeit	-	6	
South Sudan	■	■	EAC: EU Market Access Upgrade Programme Phase II (MARKUP II) (C189)	■		■		■			European Commission, Directorate-General International Partnerships	1,388	608	44%
			South Sudan: Building economic empowerment for vulnerable communities in South Sudan (C319)		■						MPTF - Conflict-Related Sexual Violence Prevention	-	80	
			South Sudan: Jobs creation and trade development (B910)	■	■						European Commission, Directorate-General International Partnerships	1,062	245	23%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
			Global: Textile and Clothing programme Phase II (C297)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	65	2	2%
Sri Lanka		■	Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%
			Sri Lanka: Promotion of conducive trade facilitation environment (C342)		■				■		Japan International Cooperation Agency (Sri Lanka Office)	53	72	135%
			Sri-Lanka: Textile and Clothing programme Phase II (C338)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	-	121	
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	84	118	140%
State of Palestine		■	Euromed: Providing trade and market intelligence for better informed decisions (TIFM 2) (A340)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	101	46	46%
			State of Palestine: Create Self-Employment Opportunities for Vulnerable and Marginalized groups in Gaza through Digital Channels (Go Digital) (C269)	■	■		■				Ministry of Foreign Affairs of Japan	151	(3)	-2%
Sudan	■	■	COMESA: Africa Trade Competitiveness & Market Access (ATCMA) (C205)	■	■	■		■			Business Development Fund - ITC	-	3	
			Sudan: WTO Accession and Private Sector (C177)					■	■		Permanent Mission of Japan to the United Nations	-	6	

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Suriname		■	Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	4	4	96%	
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■			ITF Window 1	6	3	51%
			OIC: Trade and market intelligence for ICDT (C175)						■			Islamic Centre for Development of Trade	1	0	51%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■				European Commission, Directorate-General International Partnerships	65	15	23%
Syrian Arab Republic		■	Middle East and North Africa: ACTION Meeting in Abu Dhabi (C387)					■		Federation of United Arab Emirates Chambers of Commerce and Industry	-	3			
Tajikistan		■	Central Asia: Ready4Trade (R4TCA) (B723)				■		■		European Commission, Directorate-General International Partnerships	216	171	79%	
			Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■						Asian Development Bank	-	6		
			Global: Networking and knowledge management for the textile and clothing sector (GTEX) (B451)	■		■		■				State Secretariat for Economic Affairs of Switzerland	-	16	
			OIC: Trade and market intelligence for ICDT (C175)						■			Islamic Centre for Development of Trade	1	0	51%
			Sustainable connectivity and growth in Central Asia (C306)	■	■	■	■					Business Development Fund - ITC	-	3	
			Trade promotion East: Balkan States and Central Asia (C178)	■	■	■	■					State Secretariat for Economic Affairs of Switzerland	292	254	87%
Thailand			Thailand: Trade-Related Assistance (Arise + Thailand) (B873)	■		■	■	■		European Commission, Directorate-General International Partnerships	-	258			
Timor-Leste	■	■	Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%	
			Timor-Leste: Support to Regional Integration and Trade (C249)		■			■	■			European Commission, Directorate-General International Partnerships	841	371	44%
Togo	■	■	AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%	
											International Islamic Trade Finance Corporation	-	3		
			AfCFTA: Empowering women in the AfCFTA - Phase 2 (SheTrades) (C101)		■			■				Deutsche Gesellschaft für Internationale Zusammenarbeit	18	5	26%
			ECOWAS: Strengthening agri-food trade in the region through institutional coordination and business support (C232)		■			■				Deutsche Gesellschaft für Internationale Zusammenarbeit	299	65	22%

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			ECOWAS: West Africa Competitiveness Programme (WACOMP) (B537)	■	■			■			European Commission, Directorate-General International Partnerships	202	92	46%
			OIC: Trade and market intelligence for ICDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
			Togo: Facilitation d'un meilleur accès aux marchés internationaux – (AMI Commerce Togo) (C114)	■				■			Deutsche Gesellschaft für Internationale Zusammenarbeit	598	164	27%
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
			Caribbean: Development of value added products and intra-regional trade to enhance livelihoods from coconuts II (B407)	■	■	■		■			European Commission, Directorate-General International Partnerships	4	4	96%
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	12	6	51%
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Non-ODA: UK Trade Partnerships Programme (C166)	■			■				Foreign, Commonwealth and Development Office of the UK	57	76	132%
			The Caribbean: Strengthening sustainable value chains through productive and commercial Alliances (C346)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	149	35	23%
			Trinidad and Tobago: National Trade Strategy (C327)	■	■		■	■			Ministry of Trade and Industry of Trinidad and Tobago	-	21	
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	
			Alliance for Product Quality in Africa (B928)	■	■						Deutsche Gesellschaft für Internationale Zusammenarbeit	21	19	94%
			Euromed: Providing trade and market intelligence for better informed decisions (TIFM 2) (A340)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	134	62	46%
			Global: Networking and knowledge management for the textile and clothing sector (GTEX) (B451)	■		■		■			State Secretariat for Economic Affairs of Switzerland	-	16	
			Global: Textile and Clothing programme Phase II (C297)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	52	1	2%
			MENATEX Regional: Textile and clothing programme II (C337)	■	■	■	■				Swedish International Development Cooperation Agency	58	10	17%

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			Tunisia: Textile and clothing programme Phase II (C340)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	234	32	14%
											Swedish International Development Cooperation Agency	187	112	60%
Türkiye			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Central Asia: Ready4Trade (R4TCA) (B723)				■		■		European Commission, Directorate-General International Partnerships	216	171	79%
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
Turkmenistan		■	Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■						Asian Development Bank	-	6	
			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Sustainable connectivity and growth in Central Asia (C306)	■	■	■	■				Business Development Fund - ITC	-	3	
			Turkmenistan: Enhancing trade resilience and integration (C289)	■	■	■	■	■			Delegation of the European Union to Turkmenistan	-	276	
			AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%
											International Islamic Trade Finance Corporation	-	3	
			Bangladesh, Rwanda, Uganda: Diagnostic studies for trade diversification (C303)	■					■		Office of the High Representative for the Least Developed Countries, Landlocked Developing Countries and Small Island Developing States	97	59	61%
Uganda	■	■	Benin, Côte d'Ivoire, Mali and Uganda: Building Resilient Trade Competitiveness by Fast Tracking the Digital Technology Sector (NTF V) (C154)				■				Ministry of Foreign Affairs of the Netherlands	79	42	53%
			EAC: EU Market Access Upgrade Programme Phase II (MARKUP II) (C189)	■		■	■				European Commission, Directorate-General International Partnerships	1,388	608	44%
			NTF V Programme Coordination (C094)						■		Ministry of Foreign Affairs of the Netherlands	40	26	64%
			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	1	0	51%
			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■			■			Department of Commerce of Hunan Province China	17	3	20%
			Programme Management: UK Trade Partnerships Programme (B908)	■							Foreign, Commonwealth and Development Office of the UK	6	22	380%

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Uganda			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■				Foreign, Commonwealth and Development Office of the UK	84	118	140%		
			Uganda: Bridging skills and markets for youth in the creative economy (C325)	■	■	■	■					Business Development Fund - ITC	-	7		
			Uganda: Business acceleration for young entrepreneurs in the film sector 'Opportunities Are Here' (OAH) (C227)		■							European Commission, Directorate-General International Partnerships	1,024	313	31%	
			Uganda: Strengthening Agribusiness Resilience and Competitiveness (STAR) (C017)	■	■	■						Korea International Cooperation Agency	1,738	489	28%	
			Uganda: Trade facilitation and investment promotion project - Sustainable Business for Uganda 2.0 (C283)	■	■		■					Business Development Fund - ITC	-	7		
			Uganda: Youth Startup Academy in Africa (C026)				■	■					ITF Window 1	18	15	80%
													Ministry of SMEs and Startups of the Republic of Korea	1,087	1,016	93%
Ukraine		■	Trade and market intelligence for the Eastern Partnership Countries (B802)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	45	21	47%		
			Ukraine: Building economic resilience of conflict-affected communities (C332)	■	■		■		■		Ministry of Foreign Affairs of Japan	-	253			
			Ukraine: Building Economic Resilience of Displacement Affected Communities (C284)	■	■	■	■					Ministry of Foreign Affairs of Japan	-	88		
			Ukraine: Linking SMEs in the fruits and vegetable sector to global and domestic markets and value chains (Phase II) (C044)	■								Embassy of Sweden to Ukraine	785	157	20%	
United Arab Emirates			Gulf region: Harnessing the economic potential of women entrepreneurs in the Gulf Cooperation Council countries (SheTrades) (C316)		■						Visa International Services Association - Dubai	4	21	549%		
			NENA: Enhancing Food Security through Trade Facilitation (C300)	■	■			■				Food and Agriculture Organization of the United Nations	-	3		
United Republic of Tanzania (the)	■	■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%		
			COMESA Cross Border Trade Initiative: Facilitating Small-Scale Trade Across the Borders (B796)		■			■				Common Market for Eastern and Southern Africa	42	1	2%	
			EAC: EU Market Access Upgrade Programme Phase II (MARKUP II) (C189)	■		■		■				European Commission, Directorate-General International Partnerships	1,735	760	44%	
			Programme Management: UK Trade Partnerships Programme (B908)	■								Foreign, Commonwealth and Development Office of the UK	6	22	380%	

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			Tanzania: Developing the Beekeeping Value Chain (B924)	■	■						Enabel – Agence Belge de développement	933	160	17%	
			Tanzania: Kigoma Joint Programme Phase II (C326)	■	■							MPTF - MDG Achievement Fund	-	85	
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■					Foreign, Commonwealth and Development Office of the UK	84	118	140%
Uruguay			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%	
			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■					ITF Window 1	-	22	
Uzbekistan		■	Central Asia: Ready4Trade (R4TCA) (B723)				■		■		European Commission, Directorate-General International Partnerships	216	171	79%	
			Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■							Asian Development Bank	-	6	
			OIC: Trade and market intelligence for ICDT (C175)						■			Islamic Centre for Development of Trade	1	0	51%
			Sustainable connectivity and growth in Central Asia (C306)	■	■	■	■					Business Development Fund - ITC	-	3	
			Trade promotion East: Balkan States and Central Asia (C178)	■	■	■	■					State Secretariat for Economic Affairs of Switzerland	292	254	87%
			Uzbekistan: Facilitating the Process of Accession to the WTO (B915)	■	■				■		European Commission, Directorate-General International Partnerships	934	506	54%	
Vanuatu		■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	570	182	32%	
											ITF Window 1	3	-	0%	
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■				European Commission, Directorate-General International Partnerships	79	43	54%
Venezuela (Bolivarian Republic of)			Latin America: an online global public good to enable compliance with Regulations on Deforestation-free value chains (C374)	■		■	■				ITF Window 1	-	5		
Viet Nam			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41		
			Global: Advancing Women's Economic Empowerment (SheTrades) (C162)		■							Asian Development Bank	-	6	
			Global: Climate competitiveness: Building opportunities in the green economy for emerging and developing countries (C190)				■					European Commission, Directorate-General for Trade	229	57	25%

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			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%	
			Vietnam: Trade Policy and Promotion Project (B888)	■							State Secretariat for Economic Affairs of Switzerland	503	246	49%	
Zambia	■	■	ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion and alliances (B807)	■	■	■		■			European Commission, Directorate-General International Partnerships	380	121	32%	
											ITF Window 1	2	-	0%	
			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■				European Commission, Directorate-General International Partnerships	79	43	54%
			COMESA Cross Border Trade Initiative: Facilitating Small-Scale Trade Across the Borders (B796)		■				■			Common Market for Eastern and Southern Africa	42	1	2%
			Partnership for enhancing export capacity of Africa to China (PEECAC) (C040)	■	■				■			Department of Commerce of Hunan Province China	17	3	20%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■			■		ITF Window 1	60	34	56%
			Zambia: Building support for digital trade (C353)						■			United States Agency for International Development	-	91	
Zimbabwe		■	AfCFTA Export Training Programme for African SMEs (B972)					■			African Export-Import Bank	6	1	16%	
											International Islamic Trade Finance Corporation	-	3		
			COMESA Cross Border Trade Initiative: Facilitating Small-Scale Trade Across the Borders (B796)		■				■			Common Market for Eastern and Southern Africa	42	1	2%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■					Foreign, Commonwealth and Development Office of the UK	-	41	
			Programme Management: UK Trade Partnerships Programme (B908)	■								Foreign, Commonwealth and Development Office of the UK	6	22	380%
			Trade Centre of Expertise: UK Trade Partnerships Programme (C293)	■	■	■	■			Foreign, Commonwealth and Development Office of the UK	93	131	140%		
Africa			Africa - Caribbean: Strengthening AfriCaribbean Trade and Investment (C402)					■			African Export-Import Bank	-	7		
			Africa: Feasibility study for the creation of a Pan African cooperative (C246)	■	■			■			African Export-Import Bank	93	73	79%	
			Africa: Value chain diagnostics zooming in on pharmaceuticals, cars and formulated complementary foods (C357)	■	■	■		■				European Commission, Directorate-General International Partnerships	-	167	
			Conducive policy and regulatory environment: Quality (C126)	■		■		■				ITF Window 1	83	16	20%

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			Global: Digital Moonshot (C136)				■				ITF Window 1	113	59	53%
			Green Trade (C135)			■					ITF Window 1	231	104	45%
			Implementation of the African Trade Observatory within the AUC (B353)					■			European Commission, Directorate-General International Partnerships	1,869	753	40%
			ONE TRADE AFRICA: Connecting the African business community with the AfCFTA (C088)	■	■		■	■			ITF Window 1	150	90	60%
			T4SD: Advisory Services (C110)	■		■					Coop Genossenschaft - Basel	-	2	
		Deutsche Gesellschaft für Internationale Zusammenarbeit									-	7		
		Finance in Motion									3	-	0%	
		Global Coffee Platform									-	4		
		Revolving Fund MAR									1	-	0%	
		Shenzhen Technology University									-	5		
		Sustainable Agriculture Initiative									3	4	127%	
			Trade Promotion between China and other Developing Countries along the Belt and Road Initiative (B568)					■			Ministry of Commerce of China	154	61	39%
			Asia Pacific: Facilitating women's economic empowerment and entrepreneurial skills development (SheTrades) (C344)		■						Visa Foundation	62	64	103%
			Conducive policy and regulatory environment: Quality (C126)	■		■		■			ITF Window 1	85	17	20%
			Global: Digital Moonshot (C136)				■				ITF Window 1	113	59	53%
			Green Trade (C135)			■					ITF Window 1	231	104	45%
			T4SD: Advisory Services (C110)	■		■					Coop Genossenschaft - Basel	-	2	
		Deutsche Gesellschaft für Internationale Zusammenarbeit									-	7		
		Finance in Motion									3	-	0%	
		Global Coffee Platform									-	4		
		Revolving Fund MAR									1	-	0%	
		Shenzhen Technology University									-	5		
		Sustainable Agriculture Initiative									3	4	127%	

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			Trade Promotion between China and other Developing Countries along the Belt and Road Initiative (B568)					■			Ministry of Commerce of China	154	61	39%
			Global: Digital Moonshot (C136)				■				ITF Window 1	113	59	53%
Eastern Europe and Central Asia			T4SD: Advisory Services (C110)	■		■					Coop Genossenschaft - Basel	-	2	
											Deutsche Gesellschaft für Internationale Zusammenarbeit	-	7	
											Finance in Motion	3	-	0%
											Global Coffee Platform	-	4	
											Revolving Fund MAR	1	-	0%
											Shenzhen Technology University	-	5	
											Sustainable Agriculture Initiative	3	4	127%
			Africa - Caribbean: Strengthening AfriCaribbean Trade and Investment (C402)					■			African Export-Import Bank	-	7	
			Global: Digital Moonshot (C136)				■				ITF Window 1	113	59	53%
			Green Trade (C135)			■					ITF Window 1	231	104	45%
Latin America and the Caribbean			T4SD: Advisory Services (C110)	■		■					Coop Genossenschaft - Basel	-	2	
											Deutsche Gesellschaft für Internationale Zusammenarbeit	-	7	
											Finance in Motion	3	-	0%
											Global Coffee Platform	-	4	
											Revolving Fund MAR	1	-	0%
											Shenzhen Technology University	-	5	
											Sustainable Agriculture Initiative	3	4	127%
			OIC: Trade and market intelligence for ICDDT (C175)					■			Islamic Centre for Development of Trade	13	7	51%
Middle East and North Africa			T4SD: Advisory Services (C110)	■		■					Coop Genossenschaft - Basel	-	2	
											Deutsche Gesellschaft für Internationale Zusammenarbeit	-	9	
											Finance in Motion	4	-	0%
											Global Coffee Platform	-	5	
											Revolving Fund MAR	1	-	0%
											Shenzhen Technology University	-	6	
											Sustainable Agriculture Initiative	4	5	127%

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
Global			ACP Business-friendly: Supporting value chains through inclusive policies, investment promotion, alliances and access to finance (C377)	■	■	■	■	■			European Commission, Directorate-General International Partnerships	79	43	54%
			Alliances for Action: Coffee Network (C093)	■		■		■			ITF Window 1	75	74	99%
			Business Development Fund (BDF 2024) (C366)							■	Business Development Fund - ITC	478	-	0%
			Business, trade and market intelligence: Artificial Intelligence (C121)							■	ITF Window 1	50	-	0%
			Business, trade and market intelligence: Global Trade Helpdesk (C183)							■	ITF Window 1	373	220	59%
			Business, trade and market intelligence: SME Competitiveness Survey and Outlook (C120)	■	■	■	■			■	ITF Window 1	980	485	49%
			Business, trade and market intelligence: Trade analysis (C124)							■	ITF Window 1	150	40	27%
			Business, trade and market intelligence: Trade for Sustainable Development (T4SD) database (C122)	■		■					ITF Window 1	750	720	96%
			Commonwealth+: Increasing participation of women owned businesses in trade (SheTrades) (C185)		■	■	■				Foreign, Commonwealth and Development Office of the UK	-	41	
			Conducive policy and regulatory environment: Quality (C126)	■		■		■			ITF Window 1	83	16	20%
			Conducive policy and regulatory environment: Strategy (C129)	■	■	■	■				ITF Window 1	250	249	100%
			Conducive policy and regulatory environment: Trade facilitation (C127)	■	■	■				■	ITF Window 1	100	16	16%
			Conducive policy and regulatory environment: Trade negotiations and policy reform (C128)	■		■	■	■	■		ITF Window 1	6	3	51%
			Enhancing Transparency and Traceability of Sustainable Textile Value Chains (B893)	■							European Commission, Directorate-General International Partnerships	355	191	54%
			Euromed: Providing trade and market intelligence for better informed decisions (TIFM 2) (A340)					■			European Commission, Directorate-General for Neighbourhood and Enlargement Negotiations	101	46	46%
			Export Potential Map (A341)								Asociación Guatemalteca de Exportadores	4	-	0%
					■	■			■	■	CAPSA Group	2	2	95%
										Department for Business and Trade of the UK	-	5		
										Enterprise Greece Invest & Trade	17	-	0%	

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			Fellowship: Mo Ibrahim Foundation (B203)							■	Mo Ibrahim Foundation	107	113	106%
			Global Public Goods: Providing trade and market intelligence for informed trade decisions (C203)						■		European Commission, Directorate-General International Partnerships	598	327	55%
				ITF Window 1								550	399	73%
			Global Public Goods: Providing trade and market intelligence for informed trade decisions (T4SD component) (C271)	■		■					European Commission, Directorate-General International Partnerships	201	143	71%
			Global: Connecting climate smart businesses for the net-zero transition (C234)	■		■					United States Agency for International Development	60	27	44%
			Global: Country Engagement Strategy (B997)							■	ITF Window 1	100	-	0%
			Global: Development of innovative e-commerce support (C075)				■				United States Agency for International Development	64	58	91%
			Global: Facilitating youth and MSMEs economic empowerment through financial literacy and capacity building (C224)		■		■				Visa International Services Association - Dubai	30	33	107%
			Global: SheTrades Connect (B516)		■					■	Ministry of Foreign Affairs of Japan	13	5	40%
			Global: Sustainable E-commerce Development for MSMEs II (C370)		■	■	■				Alibaba Group	-	37	
			Global: Textile and Clothing programme Phase II (C297)	■	■	■	■				State Secretariat for Economic Affairs of Switzerland	52	1	2%
			Global: Ye! Youth Ecopreneur Program (C347)		■	■					United Nations Convention to Combat Desertification	-	150	
			Green Trade (C135)			■					ITF Window 1	231	104	45%
			GreenToCompete: Innovative solutions for environmental sustainability of SMEs (C079)			■					United States Agency for International Development	-	13	
			Improving transparency in trade through embedded market analysis tools (B352)							■	CrimsonLogic - Panama	44	-	0%
				Federation of United Arab Emirates Chambers of Commerce and Industry								9	(0)	-1%
				Public Procurement Service of the Republic of Korea								5	-	
			Inclusive trade: SheTrades initiative (C131)		■						ITF Window 1	38	30	81%
			Inclusive trade: Youth and Trade initiative (C132)		■						ITF Window 1	300	76	25%
			ITC Digitalization of Group Trainings (C250)							■	ITF Window 1	350	368	105%
			ITC's 60th anniversary (C328)							■	ITF Window 1	100	81	81%
			Mainstreaming gender, diversity and inclusion (UN-SWAP) (C309)							■	ITF Window 1	310	150	48%
			Managing for impact and results: Data Management initiative (C143)							■	ITF Window 1	500	219	44%

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
			Managing for impact and results: DCP/OD Partnership, coordination and business development (C140)							■	ITF Window 1	205	217	106%
			Managing for impact and results: DECI/OD Partnership and Coordination (C141)							■	ITF Window 1	25	4	16%
			Managing for impact and results: DMD/OD Partnership, coordination and business development (C163)							■	ITF Window 1	25	8	31%
			Managing for impact and results: DSIT/OD Partnership, coordination and business development (C280)	■	■	■					ITF Window 1	25	11	44%
			Managing for impact and results: External relations (C311)							■	ITF Window 1	173	(9)	-5%
			Managing for impact and results: Information Technology (C138)							■	ITF Window 1	600	239	40%
			Managing for impact and results: Innovation Lab (C144)							■	ITF Window 1	150	95	64%
			Managing for impact and results: ITC Website (C200)							■	ITF Window 1	135	41	30%
			Managing for impact and results: OED Partnership and Coordination (C139)							■	ITF Window 1	150	52	35%
			Managing for impact and results: OED/NY Partnership and Coordination (C142)							■	ITF Window 1	60	27	45%
			Managing for impact and results: Results Based Management (RBM) (C145)							■	ITF Window 1	80	15	18%
			MLS-SCM Revolving Fund (B189)	■	■				■		Revolving Fund MLS-SCM	-	53	
			Moving Forward Action Plan (C397)*							■	ITF Window 1	200	6	3%
			Refugees Empowerment through Markets Initiative (REMI) (C202)*		■						ITF Window 1	355	201	57%
			SEC Revolving Fund (B190)							■	Revolving Fund EC	-	15	
			SheTrades and UPS (B956)		■		■			■	UPS Foundation	507	212	42%
			Supportive business ecosystem: Institutions and Ecosystems for Business Support (C130)	■	■	■	■		■		ITF Window 1	30	17	56%
			Sustainable and resilient value chains (C133)	■							ITF Window 1	225	16	7%
			T4SD: Advisory Services (C110)	■		■					Coop Genossenschaft - Basel	-	2	
		Deutsche Gesellschaft für Internationale Zusammenarbeit									-	7		
		Finance in Motion									3	-	0%	

Country / Region	LDC	Priority Country	Project Title	Sustainable and resilient value chains	Inclusive trade (women, youth, other)	Green trade	Digital trade	Regional integration and South-South trade	General (non-impact area specific)	Corporate	Funders	OP Budget 2024 (\$'000)	Delivery Jan-Jun 2024 (\$'000)	% Delivered
											Global Coffee Platform	-	4	
											Revolving Fund MAR	1	-	0%
											Shenzhen Technology University	-	5	
											Sustainable Agriculture Initiative	3	4	127%
			Trade in services (B026)	■			■	■			Ministry of Commerce of China	234	188	80%
			TS Revolving Fund (B205)	■	■	■	■		■		Revolving Fund TS	-	9	
			World Export Development Forum (WEDF) 2024 (C369)							■	ITF Window 1	300	-	0%
Global			Associate expert - Green and Inclusive Value Chains (C186)							■	Federal Ministry for Economic Cooperation and Development of Germany - Berlin	110	81	73%
			Associate expert - Office for Africa (C308)					■			Federal Ministry for Economic Cooperation and Development of Germany - Berlin	177	89	50%
			Associate expert - Office for Asia and the Pacific (C201)							■	Ministry of Commerce of China	122	52	42%
			Associate expert - Sector and Enterprise Competitiveness (C030)	■			■				Ministry of Foreign Affairs and International Cooperation of Italy	20	-	0%
			Associate expert -Women, Youth and Vulnerable Communities		■						Federal Ministry for Economic Cooperation and Development of Germany - Berlin	-	55	
			Associate expert - Sector and Enterprise Competitiveness (C273)		■	■	■				Ministry of Foreign Affairs of the Netherlands	170	63	37%
			Associate expert - Sector and Enterprise Competitiveness (C375)	■		■		■			Ministry of Foreign Affairs of Japan	175	93	53%
			Secondee from Republic of Korea (C051)							■	Public Procurement Service of the Republic of Korea	-	73	
			Secondee from Republic of Korea (C295)		■					■	Ministry of SMEs and Startups of the Republic of Korea	210	103	49%
		Secondee from Republic of Korea (C393)							■	Public Procurement Service of the Republic of Korea	-	103		

*The budget figures for 3 projects (Pakistan -GRASP, REMI and Global - MFAP) have been updated to reflect minor adjustments made after the initial issuance of the Operational Plan

**ITC is grateful for contributions to the ITC Trust Fund Window 1 (ITF Window 1) from:
Canada, Germany, Iceland, India, Ireland, Sweden, Switzerland and the United Arab Emirates.**

Annex II: ITC's direct contribution to SDG monitoring

10 REDUCED
INEQUALITIES



Goal 10: Reduce inequality within and among countries

Target 10.a: Implement the principle of special and differential treatment for developing countries, in particular least developed countries, in accordance with World Trade Organization agreements.

- [Indicator 10.a.1: Proportion of tariff lines applied to imports from least developed countries and developing countries with zero-tariff.](#)

17 PARTNERSHIPS
FOR THE GOALS



Goal 17. Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development

Target 17.10: Promote a universal, rules-based, open, non-discriminatory and equitable multilateral trading system under the World Trade Organization, including through the conclusion of negotiations under its Doha Development Agenda.

- [Indicator 17.10.1: Worldwide weighted tariff-average](#)

Target 17.11: Significantly increase the exports of developing countries, in particular with a view to doubling the least developed countries' share of global exports by 2020.

- [Indicator 17.11.1: Developing countries' and least developed countries' share of global exports](#)


Target 17.12: Realize timely implementation of duty-free and quota-free market access on a lasting basis for all least developed countries, consistent with World Trade Organization decisions, including by ensuring that preferential rules of origin applicable to imports from least developed countries are transparent and simple, and contribute to facilitating market access.

- [Indicator 17.12.1: Average tariffs faced by developing countries, least developed countries and small island developing States](#)

Annex III: ITC's top corporate risks and mitigating actions

ITC reviewed the risk rating and trend for risks in its risk register and reflected on new risks. The table below shows the 2024 risk register, with update on risk mitigation measures that were implemented in the first half of the year. One new risk related to a technology blackout was identified.

Table 6. ITC's Risk Register 2024, status at mid-year

Risk ID	Risk statement	Risk responses and mitigation actions planned FY 2024	Risk responses and mitigation actions performed/done by mid-year 2024	Risk rating mid-2024 and trend vs January 2024
1	2	3	4	5
R1	Inability of ITC to fully deliver on (contractual) commitments in <i>beneficiary countries, where either the environment suddenly deteriorates due to external events, or unforeseen circumstances are encountered during the project implementation</i> ⁸ .	<p>Control:</p> <ul style="list-style-type: none"> Raising awareness of Senior Management / reject certain projects that lead to excessive operational difficulties. ITC EDB on Digitalization of learning – a digitalization plan to be required for future projects and shifting from “ad hoc” digital products” towards integrated approach to digital offering. Mitigating risks related to a major ITC event – WTPO flagship conference in the Middle East – in case of erosion of people (no travelling); with a hybrid event as an alternative possibility. Testing of corporate approach to fragile settings - “Fragility assessment tool” – used for design of new projects for REMI. Translation of the corporate approach for fragile settings into an overarching operational approach. National teams / local personnel will be trained to be able to conduct audits (data collection) – assessments, that will form the basis for the interventions. local recruitment rather than data collection by ITC, to understand the country challenges/ constraints/ opportunities, (e.g., ITC trains individual contractors, involved with refugees). New tools to inform and support programming approaches across ITC sections (Climate Competitiveness Tool; Green performance tool) to be scaled up and proactively integrated into new projects (e.g., MARKUP, ASEAN, SANKOFA). 	<ul style="list-style-type: none"> Political/external environments remain closely monitored as in many beneficiary countries the conditions are deteriorating. EDB on Digitalization of trainings was promulgated. The WTPO flagship conference will be re-designed and postponed into 2025 (the ME-region instability is not a threat anymore). “Conflict sensitivity assessment guide” – work ongoing/ in preparation; on the guide, [to be] launched at WTO Public Forum in September /Technical response. Climate Competitiveness tool – a manual for BSOs was launched at the SIDS conference; and series of guidebooks developed on EUDRR compliance. Green Performance tool was launched and used in MARKUP/ASEAN, and a number of additional projects. Increased engagement to keep political commitment at the country level – ongoing difficult situations – causing delays in engagement with high-level policymakers. Avoid/terminate cases happened: In several countries (in Africa and Eastern Europe) – ITC had to halt activities due to sensitive situations. Within ITC Crisis Management Committee: work ongoing on further clarifying the roles, the responsibilities and support to staff operating in crisis/conflict-affected countries. 	

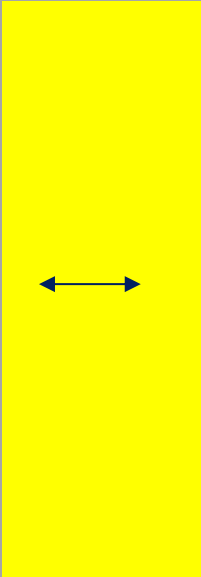
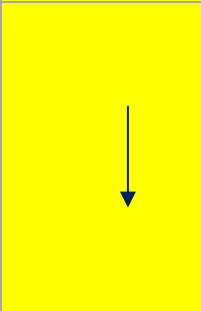
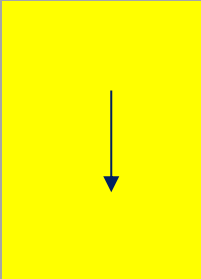
⁸ This risk was expanded during 2024 Risk assessment sessions.

Risk ID	Risk statement	Risk responses and mitigation actions planned FY 2024	Risk responses and mitigation actions performed/done by mid-year 2024	Risk rating mid-2024 and trend vs January 2024
1	2	3	4	5
		<ul style="list-style-type: none"> When funding is suddenly restricted, explore how to maintain engagement with the beneficiary country-member state; conceptualize the buffer funding necessary for these situations. <p>Avoid/Terminate:</p> <ul style="list-style-type: none"> In case of extreme instability, ITC may temporarily stop activities and re-discuss project plans with stakeholders (redesign of project activities is a possibility). The ITC Crisis Management Committee remains in place for discussions and recommendations to SMC concerning ITC crises responses. 		
R2	Implementing Partner(s) commit fraud or engage in corruption, or <i>any partner or beneficiary engages in unethical practices</i> ⁹	<p>Control:</p> <ul style="list-style-type: none"> Implementation of OIOS recommendations from the audit of ITC's practices on IP management. For beneficiaries/ safeguarding: Enforce controls, i.e., in -person due diligence for every partner/company (MSMEs), especially those with significant engagement. Re-evaluate the screening of companies/grantees that ITC engages with (incl. through grants/financial MoUs). Ensure adequate controls in place for issuing the matching grants. Enhance tools for assessment of IP's financial mechanisms. 	<ul style="list-style-type: none"> Implementation of OIOS recommendations is ongoing, including 1) a review of Partner Assessment Form, to harmonize the risk assessment requirements for all grantees and 2) revision of the Memorandum of Understanding requirements on monitoring, evaluation and reporting. Intake and investigation function at ITC can now receive complaints against personnel of Implementing Partners and refer for proxy investigation¹⁰. In specific projects/situations, ITC does carry out due diligence at the company level, subject to the resources available. Use of the Grant(or) module enables more granular view of IP finances. 	↔
R3	Inability to substantiate and/or aggregate ITC development results	<p>Control:</p> <ul style="list-style-type: none"> Upgrades of corporate reporting dashboards. Launch of a centralized Beneficiary database. Deployment of corporate indicators Question Bank. Value for Money perspectives of corporate indicators to be integrated in corporate training for RBM. 	<ul style="list-style-type: none"> Dashboard development is ongoing, in iterations, based on internal user feedback. The beta version of the internal ITC Beneficiary database was launched in June, consolidating personal and entity data, beyond individual projects Value for Money pilot info-session was provided to ITC personnel, focusing on narrative/result chain reporting perspectives. 	↓

⁹ This risk was expanded by the formulation in italics during the risk assessments for 2024.

¹⁰ An investigation conducted by the implementing partner.

Risk ID	Risk statement	Risk responses and mitigation actions planned FY 2024	Risk responses and mitigation actions performed/done by mid-year 2024	Risk rating mid-2024 and trend vs January 2024
1	2	3	4	5
R4	Compromised cyber security / data breaches and/or disruptions to the functioning of IT systems.	Control: <ul style="list-style-type: none"> Maintenance of UN Secretariat information security protocols. Keeping abreast of key developments through IT Network meetings. Data management committee to organize data cleanup within ITC – to optimize size and data monitoring. Optimize security on servers where the GPGs are hosted. Due diligence on ITC's data to safeguard it from cyber-attacks. 	<ul style="list-style-type: none"> All the relevant protocols are in place. Work on data safeguarding, cleanup and security optimization is in progress. 	↔
R5	ITC personnel become exposed to deliberate harm (e.g., terrorism, armed conflict, crime and civil unrest, kidnapping...)	Control: <ul style="list-style-type: none"> Attendance of SSAFE training for staff members travelling. Increased consideration of safety/security when accepting projects in fragile/post-conflict countries. Projects to consider and assess the country-specific security situation prior to the approval / during the submission process. 	<ul style="list-style-type: none"> SSAFE training was given in Geneva in 2024 and 60% of the total number of staff members who took the course completed it this year. Crisis Management Committee to consider possible new monitoring elements related to safety/security compliance. 	↔
R6	Insufficient/inadequate in-house knowledge and skills-sets for future client needs	Control: <ul style="list-style-type: none"> Implementation of the Strategic workforce Plan. 	<ul style="list-style-type: none"> Workforce planning a priority in 2024, a dedicated resource is collecting information on possible workforce planning platforms for Senior Management consideration. 	↔
R7	Delayed identification of internal fraud or significant / systemic non-compliance with rules and procedures	Control: <ul style="list-style-type: none"> Enforcement of existing rules and regulations, with zero tolerance and action taken on any presumptive fraud case; including management leadership dialogues and mandatory trainings. Issuance of ITC's Annual report on measures and other actions in response to assumed fraud, corruption, and wrongdoing (investigations). 	<ul style="list-style-type: none"> New Grievance channels (Intranet) - and a dedicated email for reporting have been put in place. Several sessions and trainings on where to report issues were conducted. UN Leadership dialogues on ethical topics are continued with high compliance. 	↔
R8	Sharp decline in W2 funding	Control: <ul style="list-style-type: none"> Increasing mitigation by diversifying substantially the funding basket remains a constant priority. 	<ul style="list-style-type: none"> ITC has initiated the accreditation process with the Green Climate Fund, which will allow for funder diversification. Continuous engagement with emerging/new funders. A solid development of Window II portfolio and pipeline (monitored in Tier 3 of the Corporate Scorecard). This risk is considered as adequately mitigated. 	↔

Risk ID	Risk statement	Risk responses and mitigation actions planned FY 2024	Risk responses and mitigation actions performed/done by mid-year 2024	Risk rating mid-2024 and trend vs January 2024
1	2	3	4	5
R9	ITC's business model is not flexible enough to adapt well to the processes of the repositioned UN development system	<ul style="list-style-type: none"> • <i>Promulgation and implementation of ITC's Country Engagement Strategy.</i> • Intensive engagement, for example, in OEECA – 12 new UN Sustainable Development Cooperation Framework (UNSDCF) processes. • Discussions at the corporate level on how to optimize the cost of engagement with the RC system /programming at the country level; including on UN INFO. • Shift towards an all-ITC approach of engagement with the RC (from the regional offices engagements). • Minimize risk of exclusion from the country programming if not being part of the group as the NRA. • Asia-Pacific – seizing the opportunity of joint SDG funding a possibility; as a signatory of UNSCDF (HQ + local team engagement necessary). • Developing a corporate approach regarding the payments/financial obligations towards the RC System / UNCT (in addition to the 1% levy); e.g., on the evaluation or performance assessments of the RCS. 	<ul style="list-style-type: none"> • Country Engagement Strategy was adopted by SMC in March 2024. • Ensure the active participation of country personnel in UN processes. • ITC to engage with other non-resident agencies (NRAs), to better position the non-resident agencies in the structure of the UNCTs, in particular DCO– to help them better adjust to the NRA operating models. 	
R10	ITC personnel committing, being exposed to or wrongly accused of discrimination, abuse of authority, harassment, including sexual	<p>Control:</p> <ul style="list-style-type: none"> • Zero tolerance policy: controls and systems exist across the UN system to ensure due diligence in cases of allegations against discrimination, abuse of authority and harassment. • Access to all existing all UN and ITC systems around prohibited conduct, including fraud, SEA. • Investigations on wrongdoings are handled externally by OIOS to ensure impartiality. 	<ul style="list-style-type: none"> • Policies on addressing discrimination, harassment, including sexual harassment and abuse of authority, as well as unsatisfactory conduct, investigations and the disciplinary process were updated for enhanced accountability. • Intake and investigation function established to process complaints and participate in investigation panels. • Grievance channels established to ensure access to the reporting mechanisms. • Investigations by OIOS ongoing. 	
R11	Disparate ITC identities and messaging	<p>Control:</p> <ul style="list-style-type: none"> • Task teams cutting across ITC continue connecting core services areas to work on ITC 'moonshots' in line with the ITC Strategic Plan 2022-25 impact areas. 	<ul style="list-style-type: none"> • ITC has formalized the cross-divisional task-forces for the Moonshots, led by the Senior-level representatives, to facilitate One-ITC messaging and integration of the moonshots in the core service areas; draft ToRs and membership was established. • ITC@60 communication campaign – “Transforming trade. Changing lives.”– brought together key partners landscape w/Moonshots. • In June - project coordinators/managers forum (number of sessions, including country-based office 	

Risk ID	Risk statement	Risk responses and mitigation actions planned FY 2024	Risk responses and mitigation actions performed/done by mid-year 2024	Risk rating mid-2024 and trend vs January 2024
1	2	3	4	5
			<p>personnel, circa 30 countries represented – presentation/expertise sharing with HQ/technical sections)</p> <ul style="list-style-type: none"> • Rules of Collaboration / 4C approach (the way that ITC designs projects...) supports the identity messaging • New Project Design Guidelines/ workflows – were put in place to enhance internal coordination. 	
R12	Significant reduction or volatility in W1 funding	<p>Control: Proactive funder management and implementation of the Resource Mobilization Strategy:</p> <ul style="list-style-type: none"> • Bilateral annual institutional dialogues with W1 funders to consult on all relevant issues to delivery and funding and explore options for enhanced engagement. • Focus on development results, offering value for money and earning trust. • Identification and engagement with potential new W1 funders. 	<ul style="list-style-type: none"> • Increased visibility for W1 funders (also in their respective soft- earmarking areas; more direct engagement with W1 funders. • Presentations in areas of core interest for W1 funders • Institutional dialogues maintained. • New W1 funder attracted in Q1-Q2. 	↔
R13	ITC personnel/travellers suffer accidents; infections and assaults	<p>Control:</p> <ul style="list-style-type: none"> • Maintaining all internal controls, rules and regulations related to safety and security, as these controls are in place and functioning. • Increased attention necessary to cover risk situations where additional funding is needed for emergencies. • Intranet – wellbeing information available to all personnel. 	<p>Control:</p> <ul style="list-style-type: none"> • With all the existing controls in place, this risk is considered to be adequately mitigated. 	↓
R14	Inability to achieve the planned level of results, based on the same level of inputs, in an environment that is very challenging for ITC's beneficiaries	<p>Control:</p> <ul style="list-style-type: none"> • Use of more multipliers for the results monitoring and reporting. • Factoring-in the new market regulations – making trading more difficult (after COVID-19). • Systemic approach and scaling up of interventions • Ambition to build a strategic partnership – WIPO; HUB meetings / Workshops (jointly delivered); around entrepreneurship and IP; Creative industries. • Peer to Peer support, more integrated monitoring system (a more systemic approach to Hubs). • Ongoing Market Systems Development (MSD) Work done through REMI – approach on vulnerable groups 	<ul style="list-style-type: none"> • BSOs and social enterprises as Multipliers: ITC is connected to 650 BSOs with a potential to influence 1.7 million MSMEs (currently B2 indicator). • New B2 corporate indicator / proxy for indirect beneficiaries (members of BSOs) increasingly used in projects. • Continued investment in HUBS – Youth Ecopreneurs award strengthens YE! Chapters (Google for Start-ups) – economies of scale; synergies. • Strategic partnerships: YSA (Youth Startup Academy), HIVE collab Uganda. • ITC re-assesses how to best measure results on policy and strategy support. 	↓

Risk ID	Risk statement	Risk responses and mitigation actions planned FY 2024	Risk responses and mitigation actions performed/done by mid-year 2024	Risk rating mid-2024 and trend vs January 2024
1	2	3	4	5
		to have a systemic element; operationalized through these projects.		
R15	<p>Insufficient consideration of <i>sustainability</i>^{11*} in W2 projects that focus on export increases.</p> <p>[* <i>sustainability by definition entails inclusiveness, green, social responsibility/mainstreaming elements, and sustainability of results of an intervention</i>]</p>	<p>Control:</p> <ul style="list-style-type: none"> Mainstreaming and strengthening the guidance through Moonshots and new toolkits applied across project portfolio; improve the coordination with the cross-cutting moonshot initiatives. Strengthen monitoring and reporting capabilities for cross-cutting areas (youth, refugees, digital etc.). Developing guidelines on mainstreaming framework. Develop new tools and approaches in the youth mainstreaming area, to gather more data. Systematically capture and consolidate data on green interventions. Integration of incoming/new requirements in projects: EU Deforestation / social aspects are to become a mandatory element of the projects – a donor requirement. Sustainability is increasingly important – e.g., screening by the EU. 	<ul style="list-style-type: none"> Through the inter-divisional moonshot working groups, ITC ensures adoption and integration of sustainability-related tools in ITC's projects. Review of portfolio of projects under the Green impact area and measurements of climate actions. SheTrades Gender mainstreaming Toolkit launched. Conflict Sensitivity guide is in progress. Deforestation Free Gateway piloted (beta version). Corporate/DM/SPPG: work on monitoring cross-cutting areas was advanced through a corporate dashboard. Tools for implementation of EUDRR have been developed (manuals); e-learning course in development. 	↓
R16	<p>Inadequate use of Artificial Intelligence in processes and in work with ITC's beneficiaries, and increased AI assisted fraud, cyber-attacks, deep fakes and AI misuse harming ITC operations.¹²</p>	<p>Control:</p> <p>In work with beneficiaries:</p> <ul style="list-style-type: none"> Integrate considerations around AI in the Digital Moonshot. SMETA leveraging AI in various processes/development of materials; also teaching by using AI. <p>In internal processes:</p> <ul style="list-style-type: none"> Mitigation of “big fakes”, frauds and misinformation that may be channeled through AI. Increase the awareness in house and constantly monitor all related AI threats. Reach out to UN networks for mitigating threats and follow best practices. 	<ul style="list-style-type: none"> In projects: improved AI literacy and tools application knowledge sharing is ongoing. In processes: continue enhancing the capacities of ITC personnel to use AI tools effectively in the workspace. Mitigating the risks of infiltration has become a new topic (AI agents acting as people; misinformation and cyber-attacks); user verifications to be reinforced as new controls. Participation in the CEB inter-agency working group on AI. 	↔

¹¹ This risk was abridged during 2024 Risk assessment sessions, to highlight “sustainability” as an overarching term.

¹² This risk was expanded during 2024 Risk assessment sessions, to show the twin-track controls (in work with beneficiaries, where AI may be an opportunity, and in internal processes where AI is both an opportunity and a threat).

Risk ID	Risk statement	Risk responses and mitigation actions planned FY 2024	Risk responses and mitigation actions performed/done by mid-year 2024	Risk rating mid-2024 and trend vs January 2024
1	2	3	4	5
R17 ¹³	Technology blackout resulting in paralysis of ITC's processes and systems.	This is an emerging risk (identified in July 24)	Control: <ul style="list-style-type: none"> • Back-up policy review/work with the UN networks to adopt new controls. • ITC to develop recommendations (Business Continuity Management). • Crisis Management Committee 	↑

¹³ This risk was added during mid-year 2024 Risk assessment sessions.

Annex IV: ITC's regular reports to UN, WTO, and other stakeholders

ITC reports

Report recipients	Type	Link	Description of the content
All funders, member states, general public (Public information available online to all)	Strategic Plan (every 4 years)	https://intracen.org/about-us/governance/corporate-documents/strategic-plan-2022-2025	ITC's Strategic Plan sets out our understanding of the drivers that will shape the future of trade and international business, identifies the approach we will take within the strategic context, and highlights our priorities in providing integrated solutions for our clients in the mid-term.
	Operational Plan (annual)	https://intracen.org/about-us/governance/corporate-documents/itc-operational-plan	The ITC Operational Plan establishes annual performance targets and specifies the resources needed to achieve results on an annual basis. As the name suggests, it operationalizes the ITC Strategic Plan by specifying concrete actions and milestones to meet the organization's commitments to clients, partners, governments and funders.
	CCITF reports (bi-annual – they speak directly to the Operational Plan)	Consultative committee on ITC Trust fund (intracen.org)	The CCITF reports (bi-annual) present ITC's financial and development results performance for the half and full year, comparing them with the targets that were set in the Operational Plan.
	Bi-annual or annual proposed programme plan and programme performance report, proposed programme budget and performance against the previous budget.	Proposed programme budget for 2024 A 78 6(Sect.13).pdf (intracen.org)	Proposed programme plan, budget and performance against the previous plan, budget submitted to the UN/WTO. In the Annex, it contains a summary of follow-up action taken to implement relevant recommendations of the oversight bodies. This plan and report are submitted to the UN and WTO budget submission. It is mandatory and has a template defined by ITC's parent bodies.
	Annual financial report	Financial reports (intracen.org)	ITC's financial statements. This report called in full "Financial report and audited financial statements" also includes the Report of the Board of Auditors – see below. It is an UN-mandatory report with a defined template.
	ITC contribution to the Chief Executives Board (CEB) report: "Budgetary and financial situation of the organizations of the United Nations system"	https://unsceb.org/A-75-373	Report of the United Nations System Chief Executives Board for Coordination on the budgetary and financial situation of the organizations of the United Nations system, to which ITC contributes with its own organisational data as required.
	ITC Annual Report	ITC Annual Report ITC (intracen.org)	The Annual Report offers a comprehensive review of the organization's activities and detailed information on the results and effectiveness of our work during the year. It is submitted to the JAG, and also distributed to a wider public.
	JAG report	The Joint Advisory Group (JAG) (intracen.org)	A written report on the JAG meeting, reviewing statements and points raised or commented on by the JAG members, as well as contributions pledged. It is prepared in six languages. The Report of the JAG is submitted to the governing bodies of WTO and UNCTAD by the Chairperson of the JAG; i.e., to the UNCTAD Trade and Development Board and to the WTO Committee on Trade and Development.

Report recipients	Type	Link	Description of the content
	Bi-annual reports to IATI	https://d-portal.org/ctrack.html?reporting_ref=XM-DAC-45001#view=main https://open.intracen.org/	ITC publishes the IATI data for all TRTA projects with budgets/delivery above \$500,000, which together represent approximately 90% of its extrabudgetary planned delivery. The data can be accessed through IATI's d-portal. ITC publishes the ITC data also on its 'Open Data' portal.
	Annual reporting to the OECD Development Assistance Committee (DAC) to contribute to the DAC ODA statistical database	https://stats.oecd.org/Ind ex.aspx?DataSetCode=c rs1 https://tossd.online/	ITC reports the commitments and disbursements data on Aid for Trade flows to the OECD-DAC Creditor Reporting System (CRS) and the Total Official Support for Sustainable Development (TOSSD). TOSSD is a new international standard for measuring the full array of resources in support of the 2030 Agenda.
	Contributions to a range of UN-system wide reports of the Secretary General		Regular contributions to the reports, e.g., on LDCs, Financing for Development, QCPR, Funding Compact etc.
	Information on ITC's website, Twitter, Facebook, Instagram etc.		Wide range of information. Many links have been provided in the text of this CCITF report.
In addition: For W1 funders	Annual review meetings Ad-hoc information sharing / meetings as per the W1 funders' requests		The agenda of meetings / information provided is customized to the respective W1 funders' interests.
In addition: For W2 funders	Project-specific plans and reports / news-updates as agreed in the W2 grant agreements		

Oversight reports

Report recipients	Type	Link	Description of the content
	ITC Board of Auditor reports (UN external auditors – when published, this document comes together with the ITC financial statement, see above)	2023 - Financial report and audited financial statements.pdf (intracen.org)	Financial statements and the auditor's report (usually published in July of the following year).
All funders, member states, general public (Information available online for all)	OIOS audit reports	https://oios.un.org/audit-reports (please enter 'ITC' as the entity)	OIOS is the internal oversight body of the UN Secretariat, operationally independent under the authority of the Secretary General. It is mandated to perform internal audits, evaluations, inspections and investigations, and can initiate, carry out work and report on any topics that it considers falling within its purview.
	OIOS evaluation reports	https://oios.un.org/inspection-evaluation-reports (please enter 'ITC' as the entity)	
	JIU reports (UN-system wide external reports. Topical information on ITC, among other agencies)	https://www.unjiu.org/content/reports	ITC is a participating entity of the Joint Inspection Unit (JIU), an external oversight body that answers to the UN General Assembly. The JIU is mandated to perform inspections and evaluations and is charged with helping to improve management and coordination of those UN organizations that have accepted its purview. It conducts system-wide reviews on specific management and governance topics.

Report recipients	Type	Link	Description of the content
	IEU – ITC independent evaluation unit reports, including the annual evaluation synthesis report	Evaluation (intracen.org)	ITC's own Independent Evaluation Unit (IEU) promotes learning and accountability through objective and independent assessments of ITC's project, programme and functional performance in achieving the strategic objectives of ITC. Through its Annual Evaluation Synthesis report, the IEU provides a consolidated view of organization-wide risk and success factors in achieving programmatic results at outcome levels, along with key learning points and recommendations for improvement.

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